

# The New Office Landscape

presentation to the  
Montgomery County Planning Board  
June 25, 2015

Research + Special Projects Division  
MONTGOMERY COUNTY PLANNING DEPARTMENT



# The New Office Landscape

## OFFICE MARKET ASSESSMENT REPORT

### OVERVIEW

Lisa Madigan Tate, Research + Special Projects Division staff

- Purpose of study
- Office market indicators
- Regional economic forces

### ANALYSIS + RECOMMENDATIONS

Anita Morrison, Partners for Economic Solutions (PES)

- Office market restructuring
- Outlook for Montgomery County
- Recommendations



Montgomery County, Maryland

OFFICE  
MARKET  
ASSESSMENT  
REPORT

Purpose  
of Study



# Land use implications

- Rezoning / Conversion Requests
- Pipeline of Approved Development
- Master Planning
- Transportation Planning

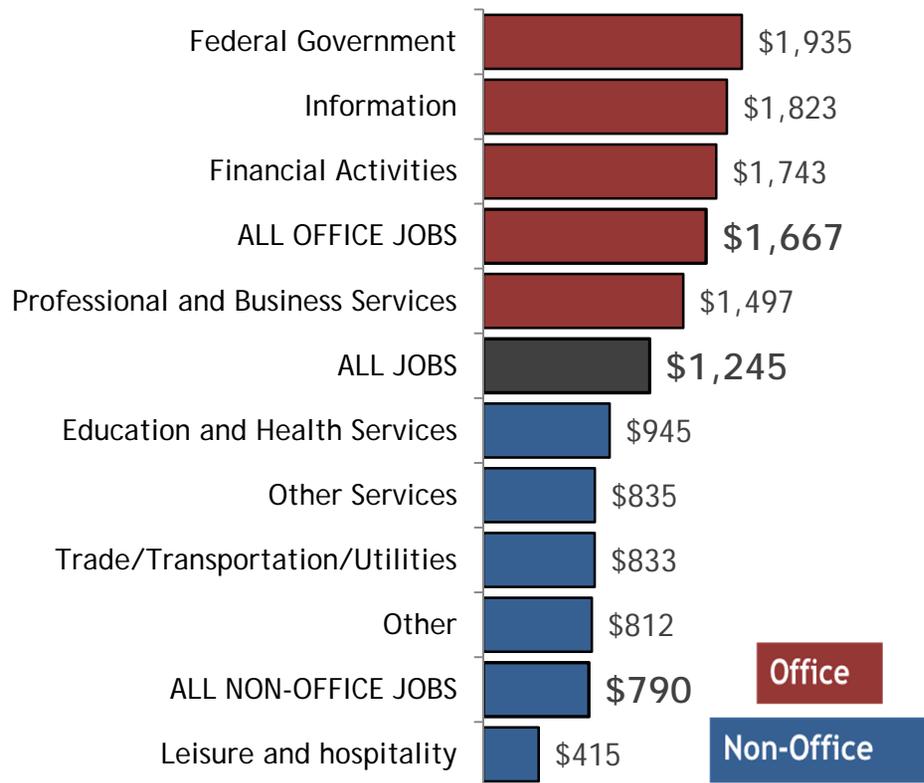
Great Seneca Science Corridor - Approved Conversions to Date			
Plan No.	Plan Name	Commercial Square Feet to be Converted	Residential Units
11986186A	Hanover Shady Grove	120,063	366
120120180	Mallory Square	112,358	371
11996112A	Camden Shady Grove	155,330	475
<b>Total</b>		<b>387,751</b>	<b>1212</b>

Source: U.S. Bureau of Labor Statistics, Quarterly Census of Earnings & Wages



# Office jobs are critical to our economy

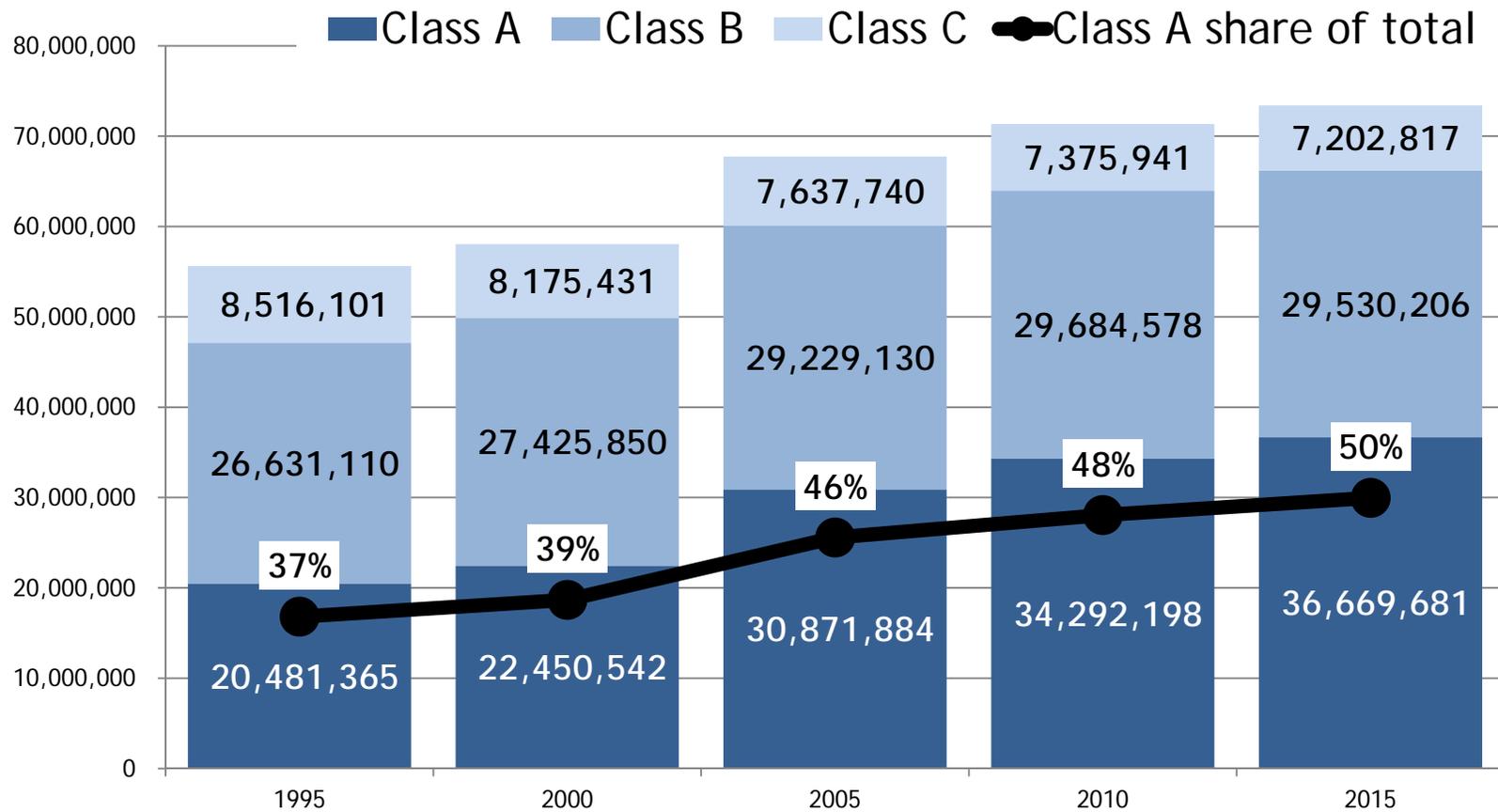
Average Weekly Wage by Industry in Montgomery County



4 major industries based in offices  
=  
41% of all jobs  
+  
55% of total wages  
in  
Montgomery County

Source: U.S. Bureau of Labor Statistics, Quarterly Census of Earnings & Wages

# Office property values are an important component of the County's tax base.



Source: CoStar

# Goals of study

- Analyze trends in depth
- Not purely anecdotal: quantify impacts, outlook
- Identify best practices
- Recommend tangible land use and related strategies

Source: U.S. Bureau of Labor Statistics, Quarterly Census of Earnings & Wages



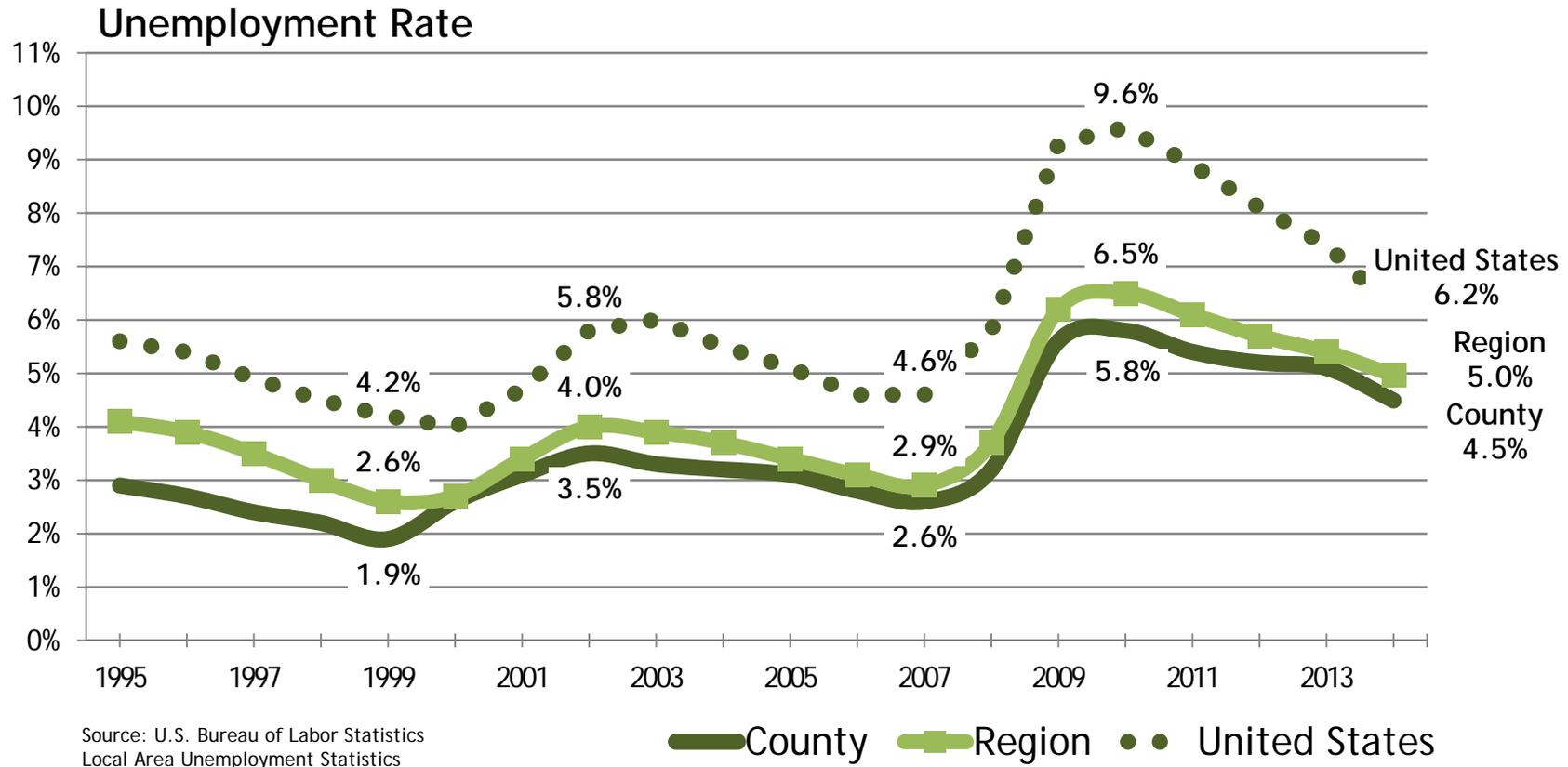
Montgomery County, Maryland

OFFICE  
MARKET  
ASSESSMENT  
REPORT

Office  
Market  
Indicators

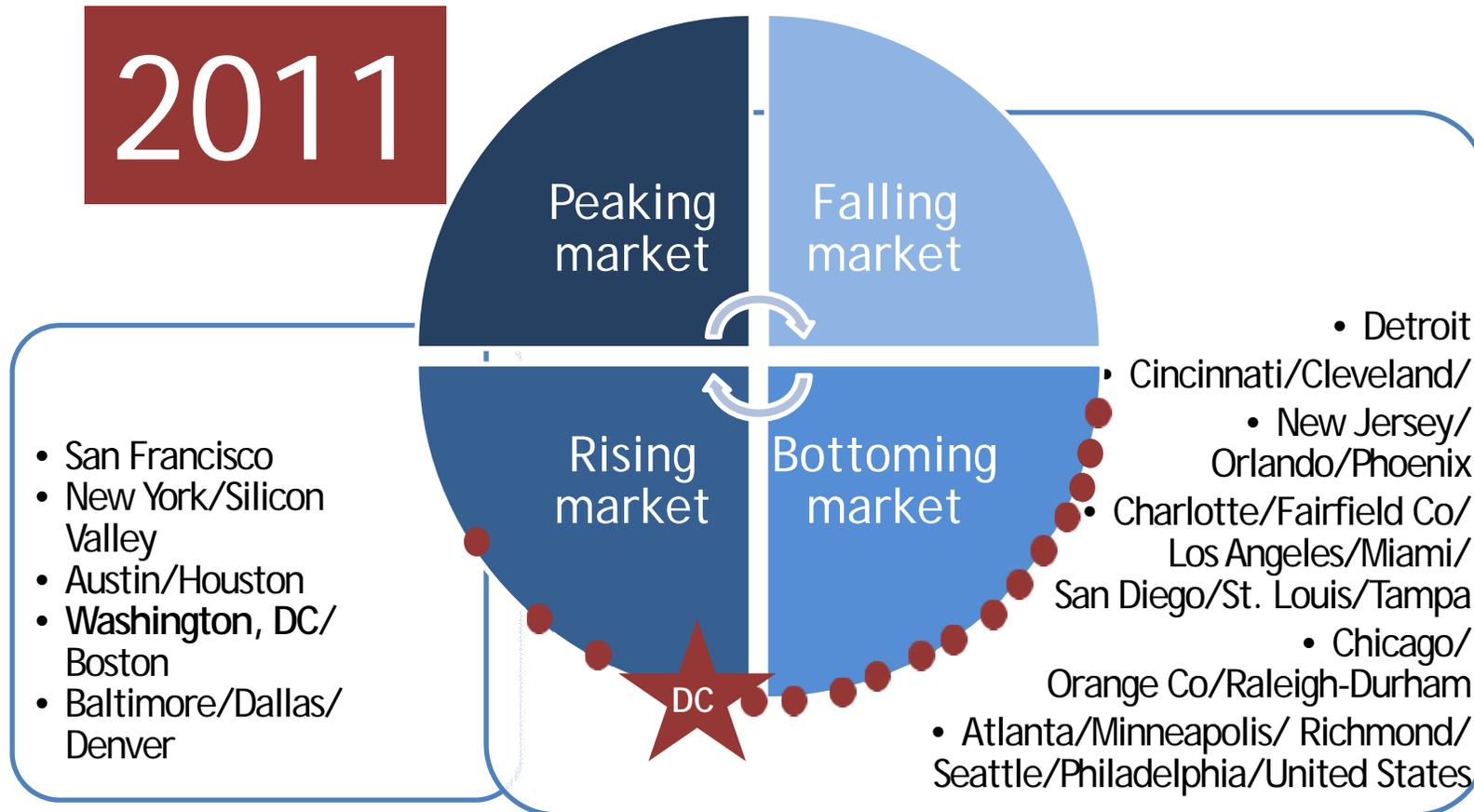


# The job market is recovering

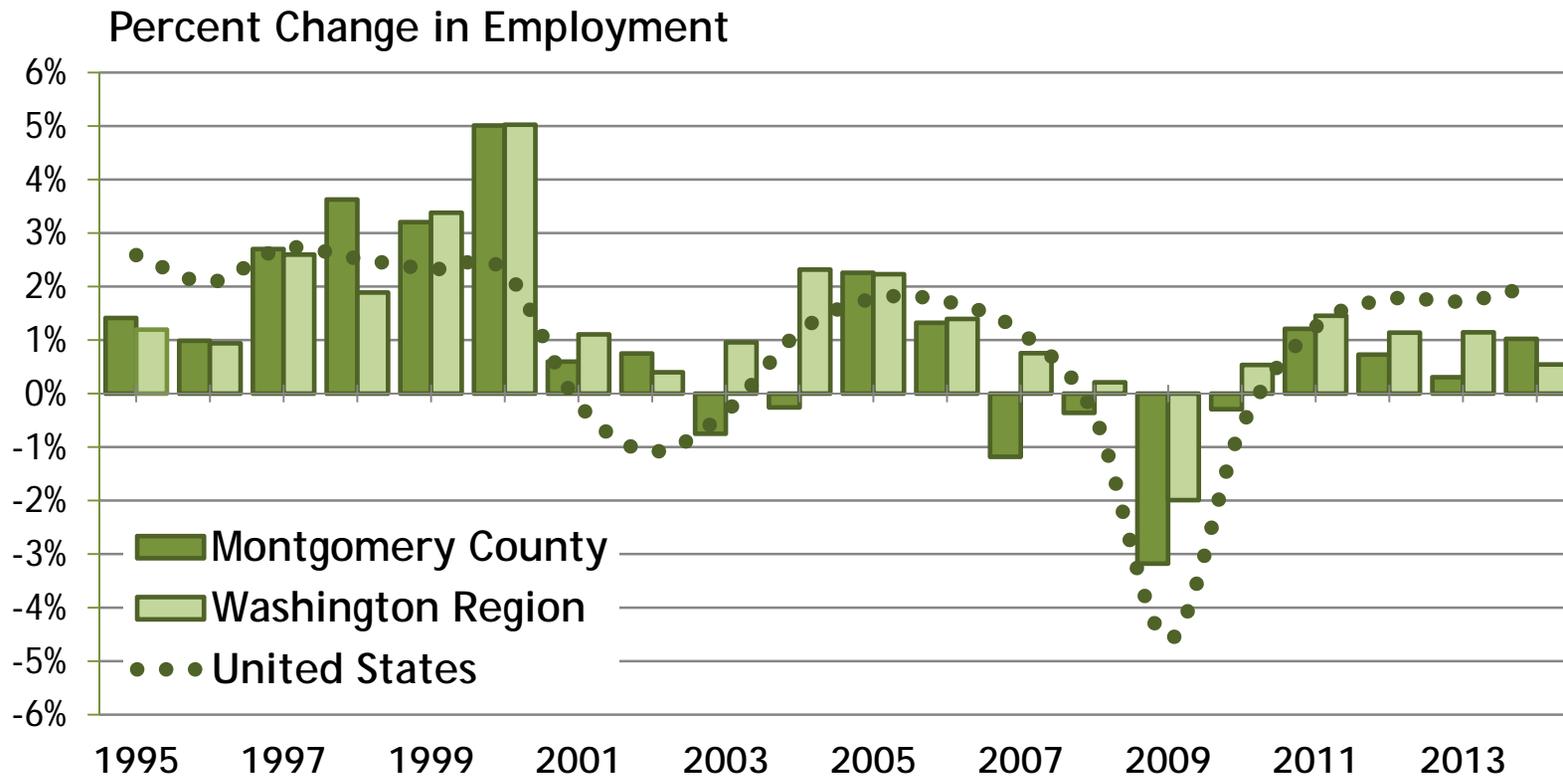


# The region's office market was starting to recover

2011

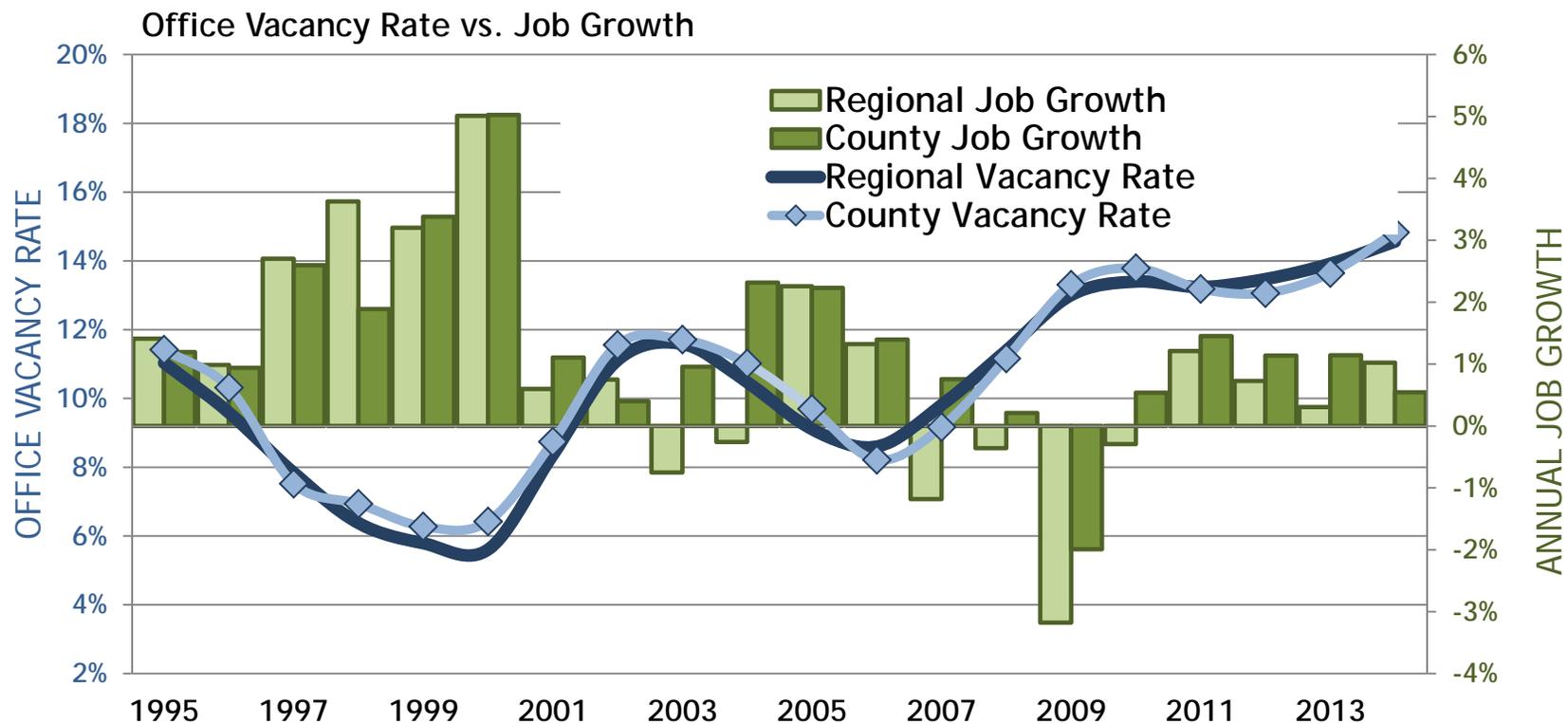


# Four consecutive years of positive job growth in the region and county



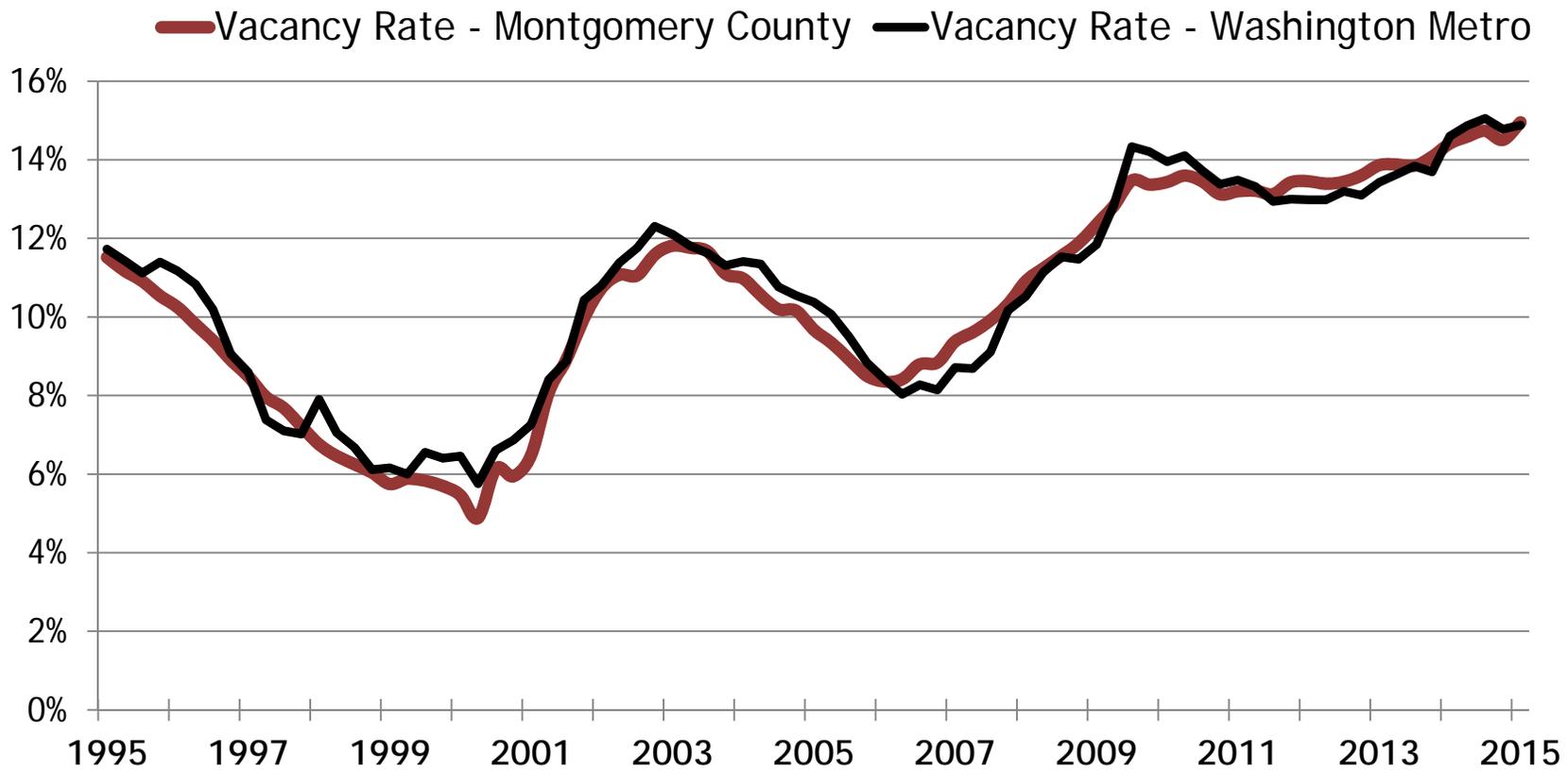
Source: U.S. Bureau of Labor Statistics  
Quarterly Census of Earnings & Wages

# Post-recession job growth did not revive office demand



Source: U.S. Bureau of Labor Statistics, Quarterly Census of Earnings & Wages; CoStar

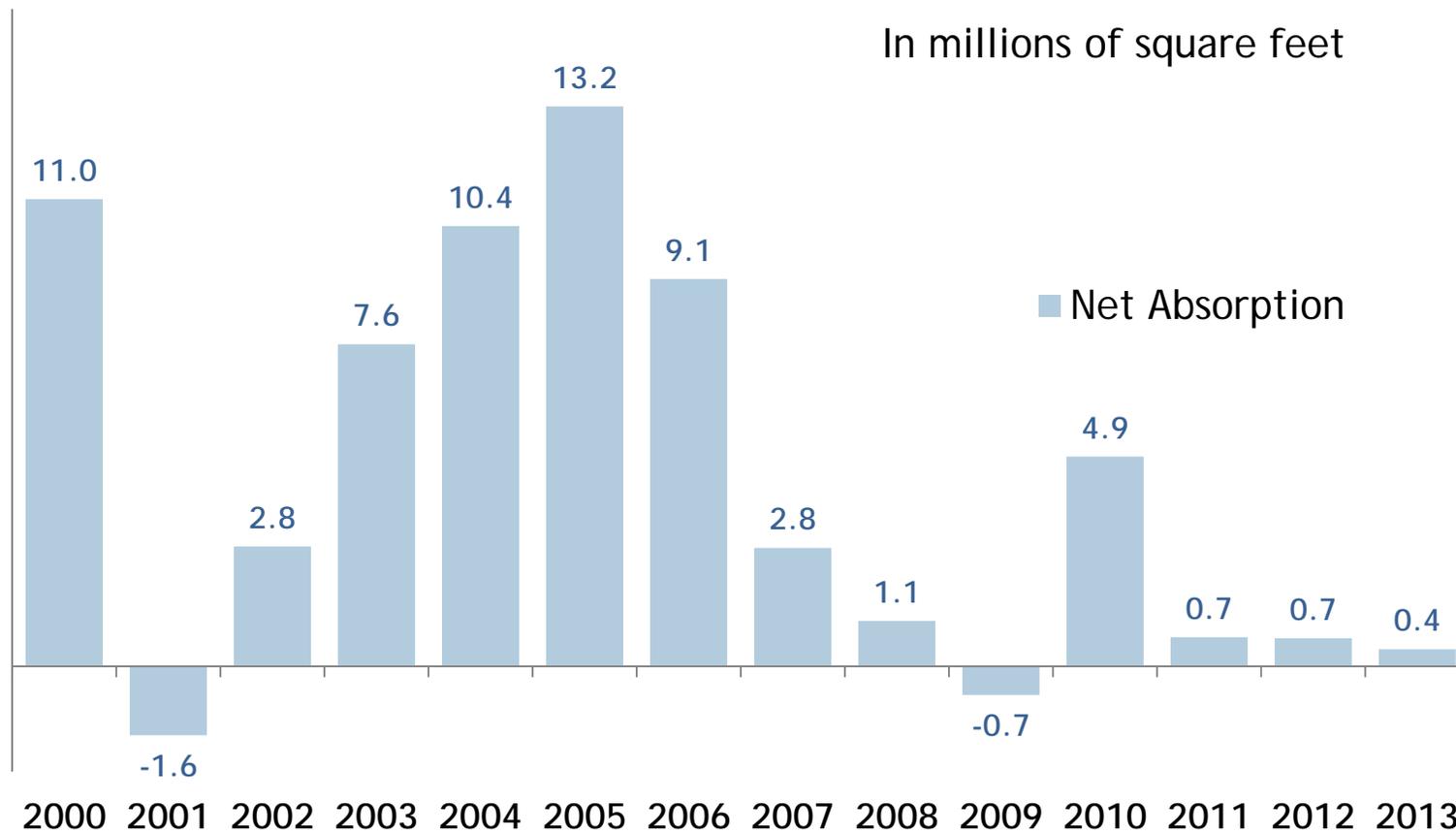
# This is a region-wide phenomenon



Source: CoStar

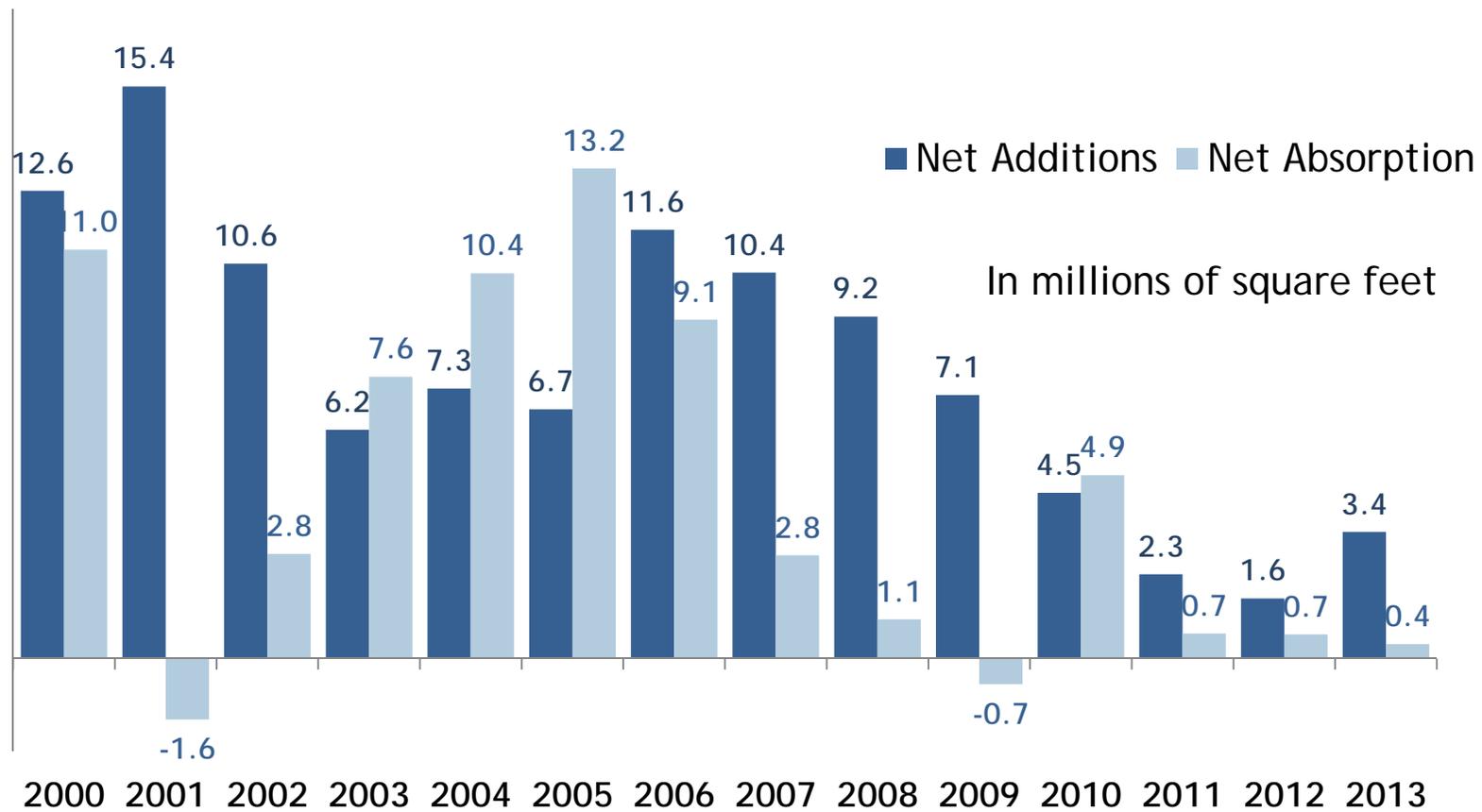


# The regional office market is stagnating.



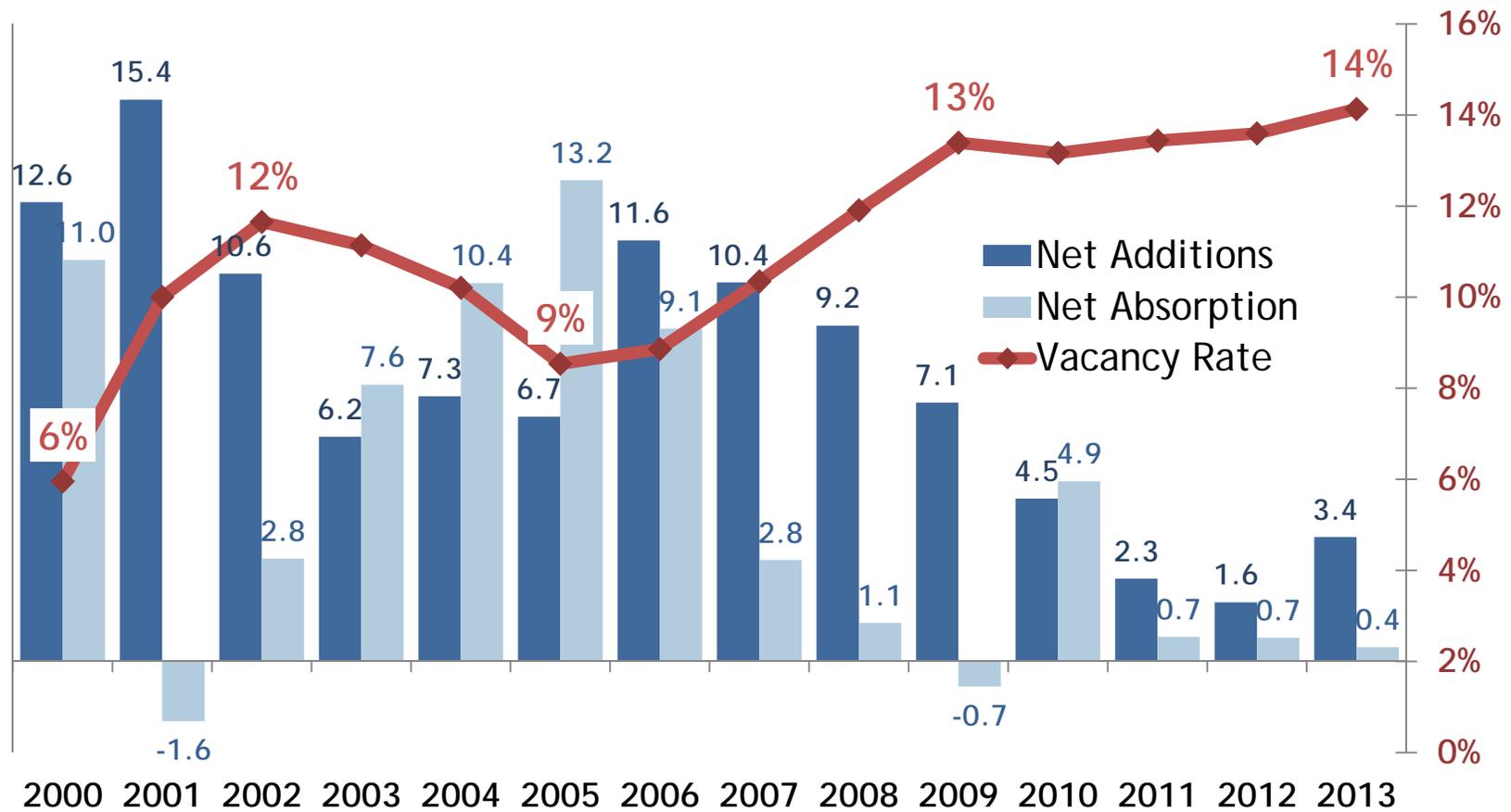
Source: CoStar

# New space was added despite slowdown.



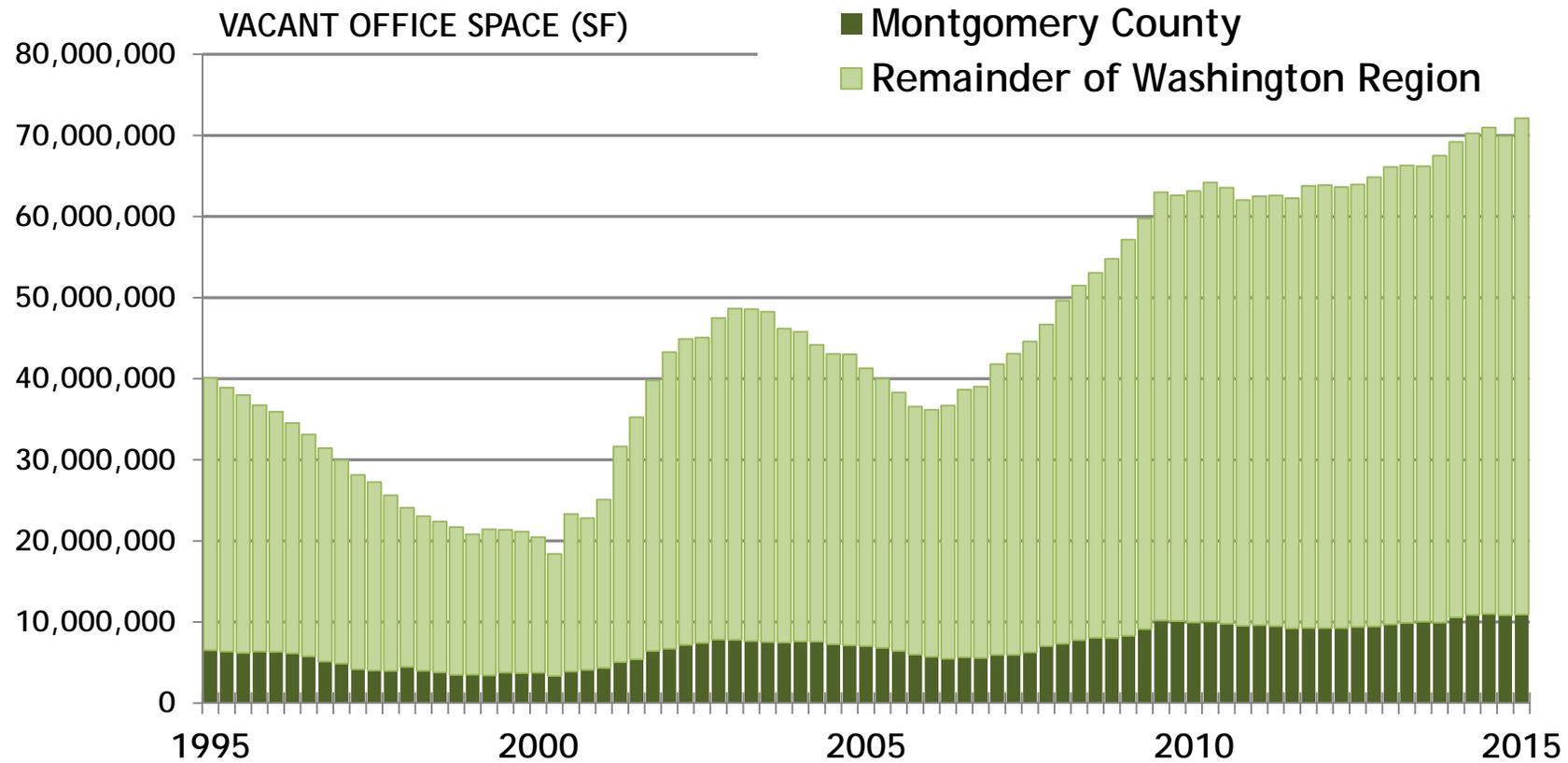
Source: CoStar

# Result = rising vacancies



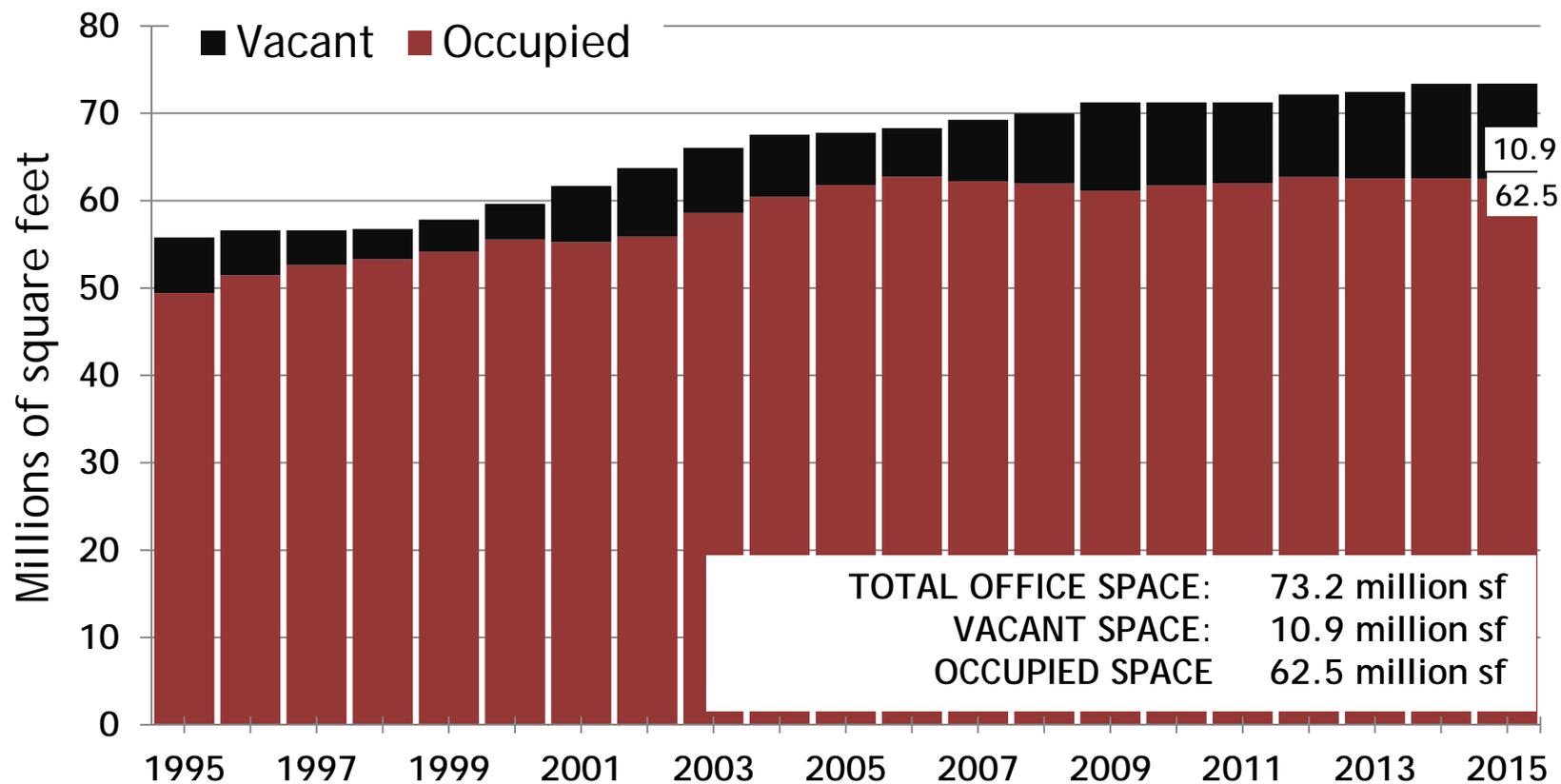
Source: CoStar

# The region has +72 million square feet of vacant office space



Source: CoStar

# The County has nearly 11 million square feet of vacant office space

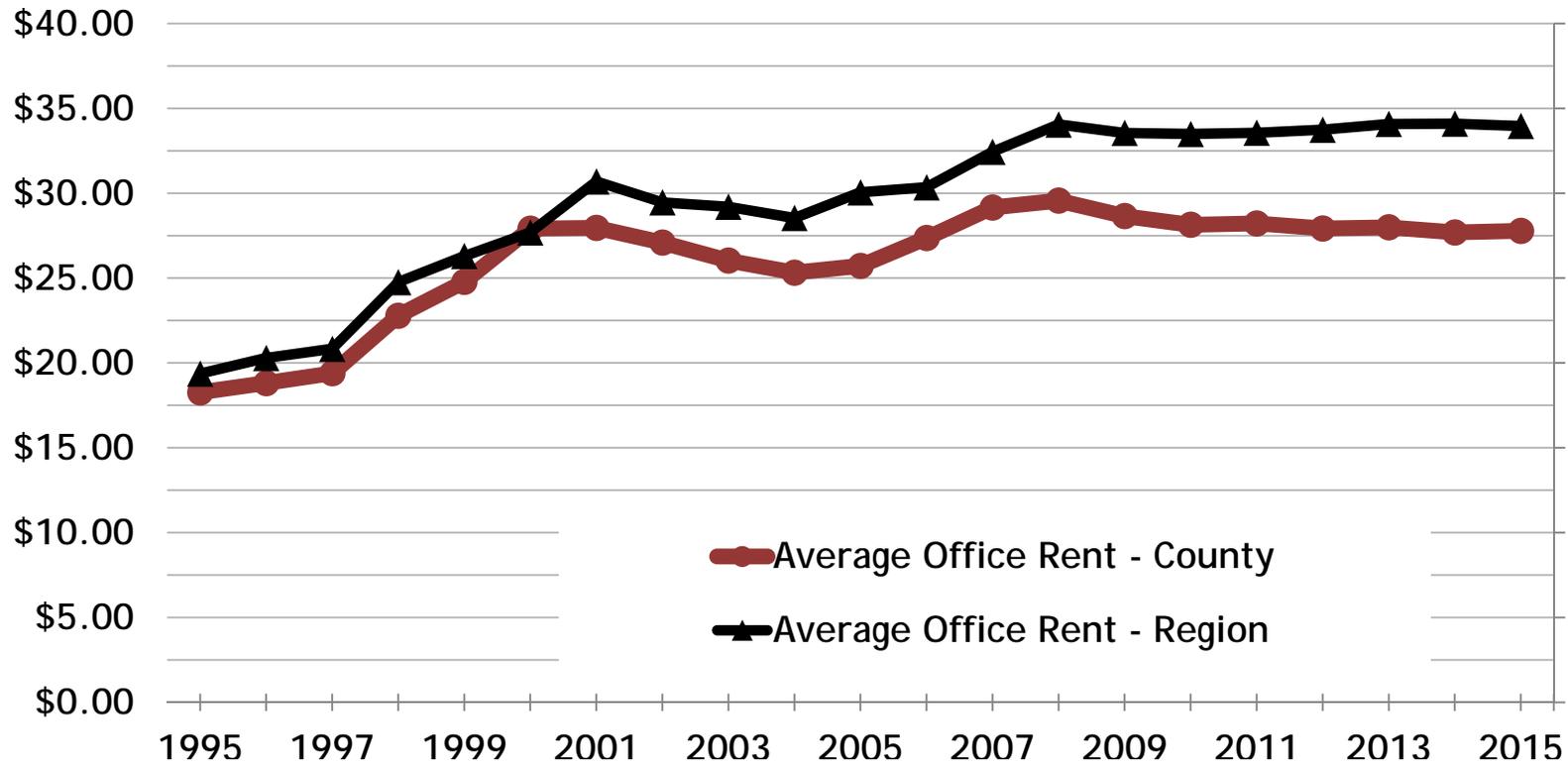


Source: CoStar



# Rents are flattening

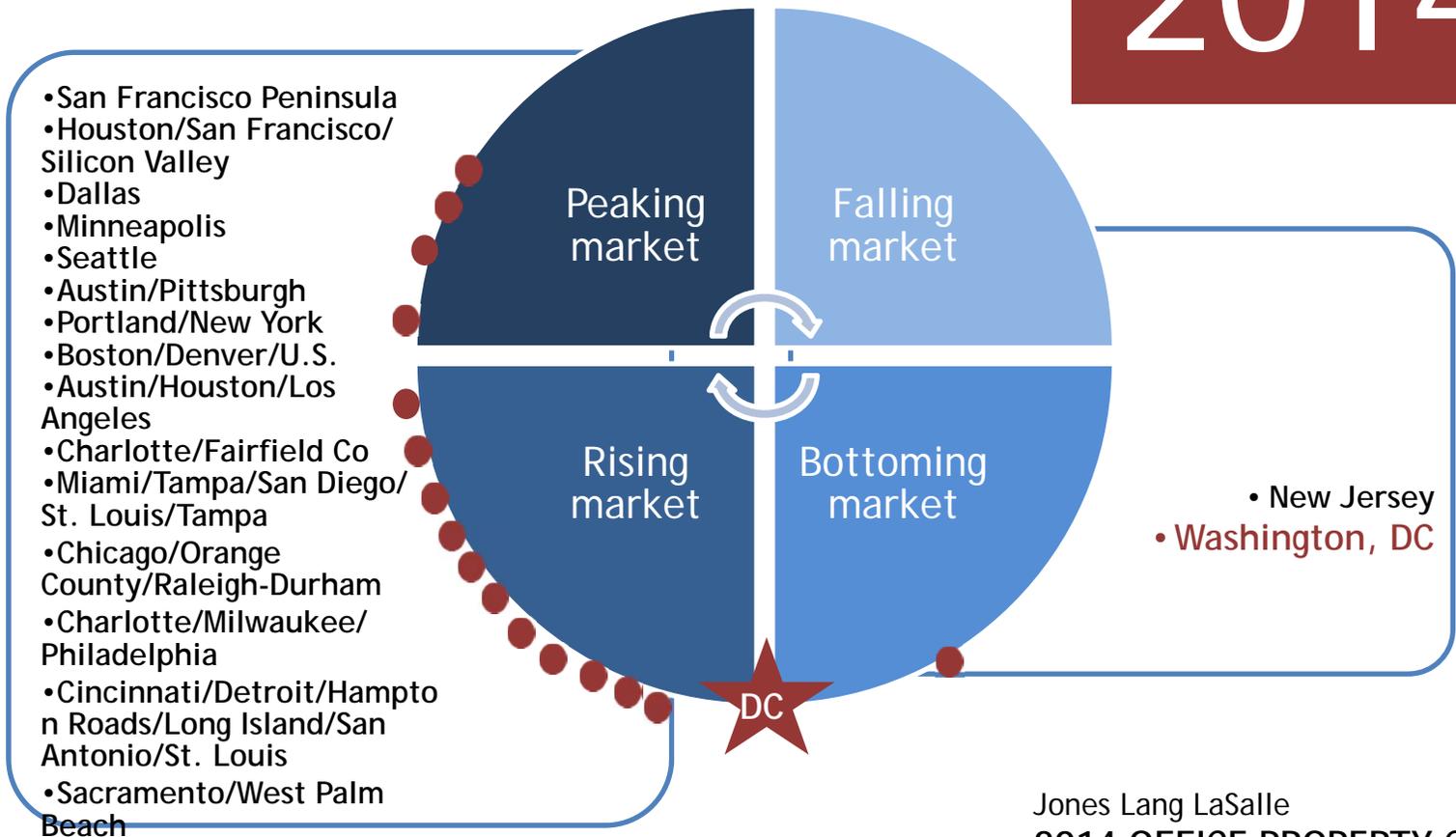
Average Asking Office Rent, 1995 to 2015



Source: CoStar

# The Washington region now trails most office markets in the U.S.

2014

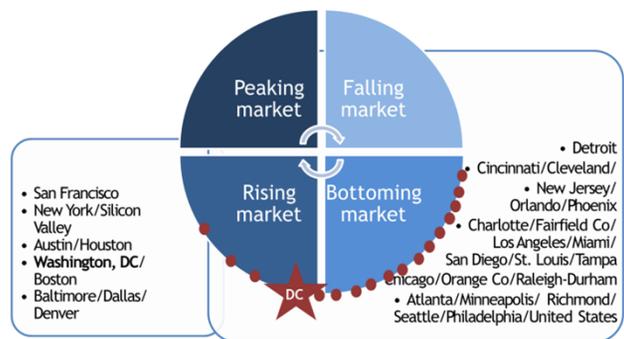


Jones Lang LaSalle  
2014 OFFICE PROPERTY CLOCK

# What happened to the office market recovery?

2011

The Washington office market was stronger than most



- Regional Economic Shocks
  - Federal budget cuts
  - Sequestration
  - Federal consolidation
- Structural Changes in the Office Industry
  - Shrinking office spaces
  - Changing location preferences



Montgomery County, Maryland

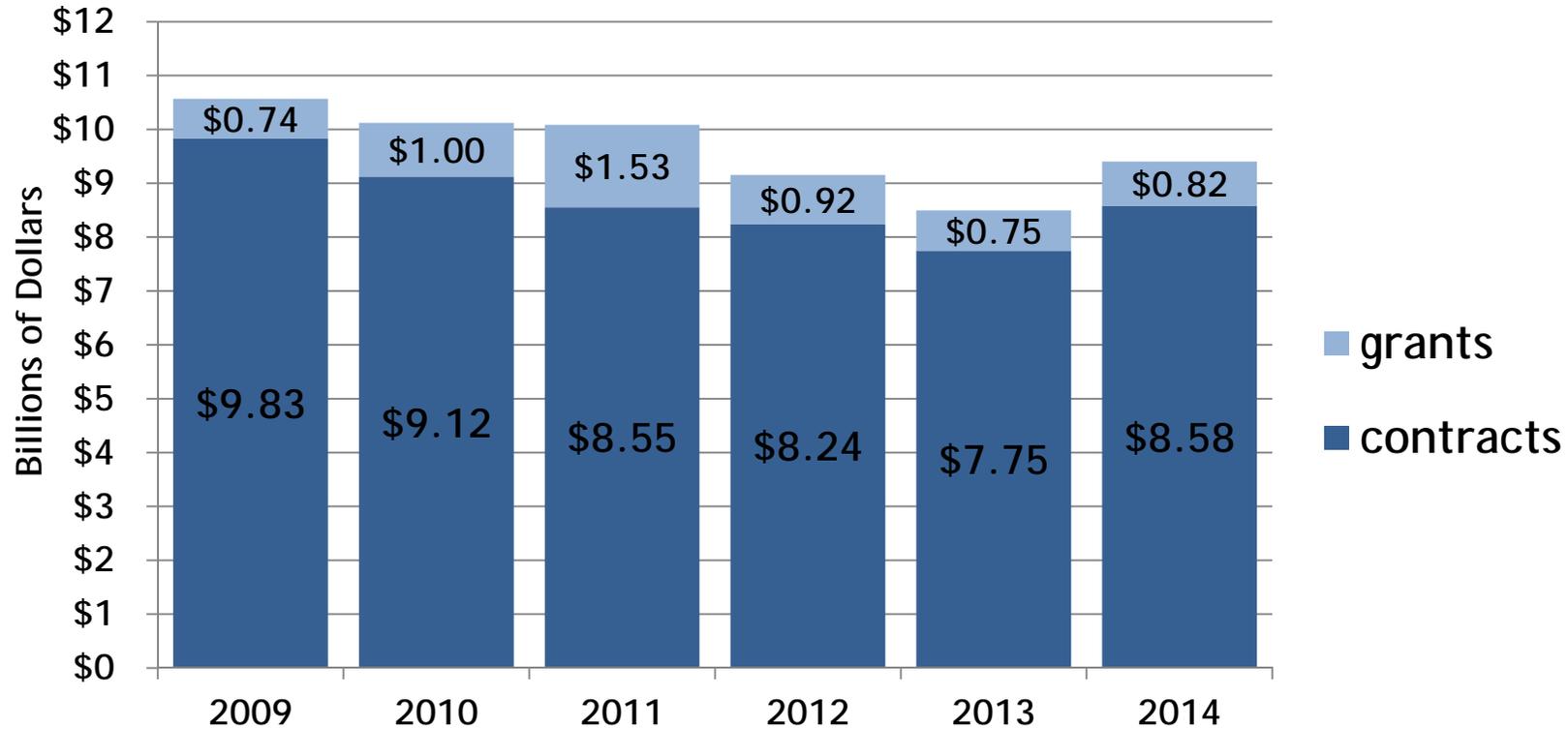
OFFICE  
MARKET  
ASSESSMENT  
REPORT

Regional  
Economic  
Forces



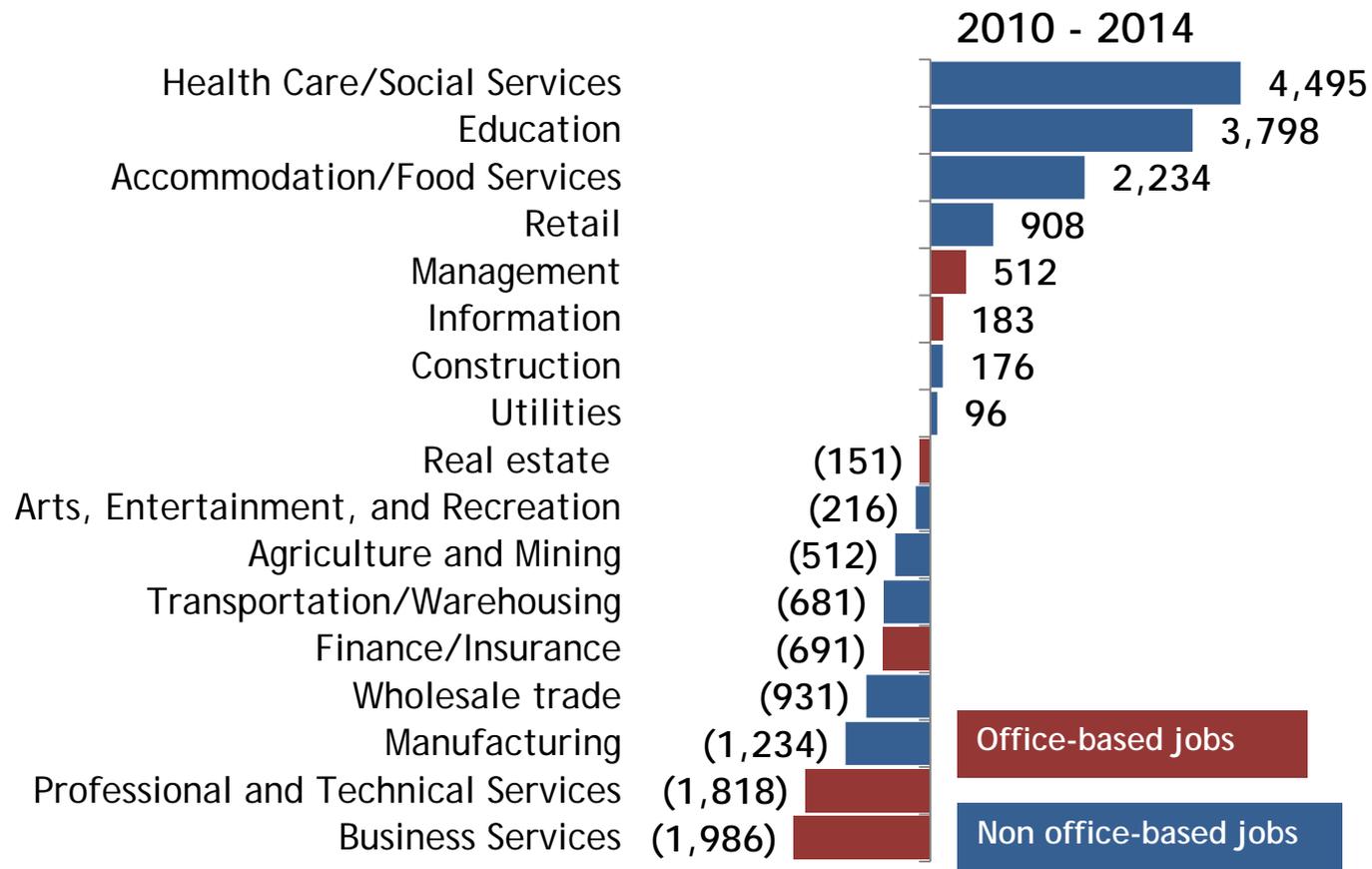
# Federal spending cuts, sequestration strained area businesses and non-profits

FEDERAL CONTRACT AND GRANT SPENDING  
MONTGOMERY COUNTY



Source: Federal Procurement Data System

# Office jobs in the County were hard hit by federal budget turmoil



Source: Bureau of Labor Statistics, Quarterly Census of Earnings & Wages

# Bipartisan agreement: cut leasing costs



Nuclear Regulatory Commission

# GSA: Freeze the footprint

- Reduce leased space
- Use space more efficiently
- Consolidate into government-owned buildings



Montgomery County, Maryland

OFFICE  
MARKET  
ASSESSMENT  
REPORT

Office Market  
Restructuring



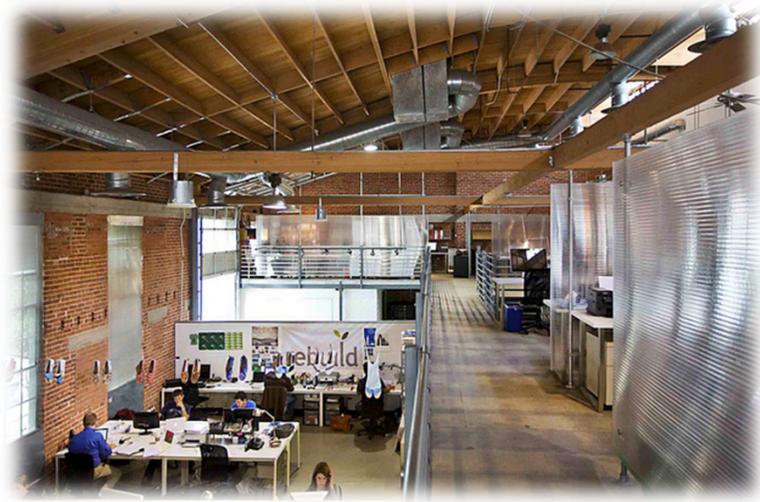
# Changing Use of Space

- Technology cuts the cords that bound workers to their offices
- New economy businesses seek flexible spaces that encourage collaboration
- Innovative office designs increase employee density
- Less file storage and library space



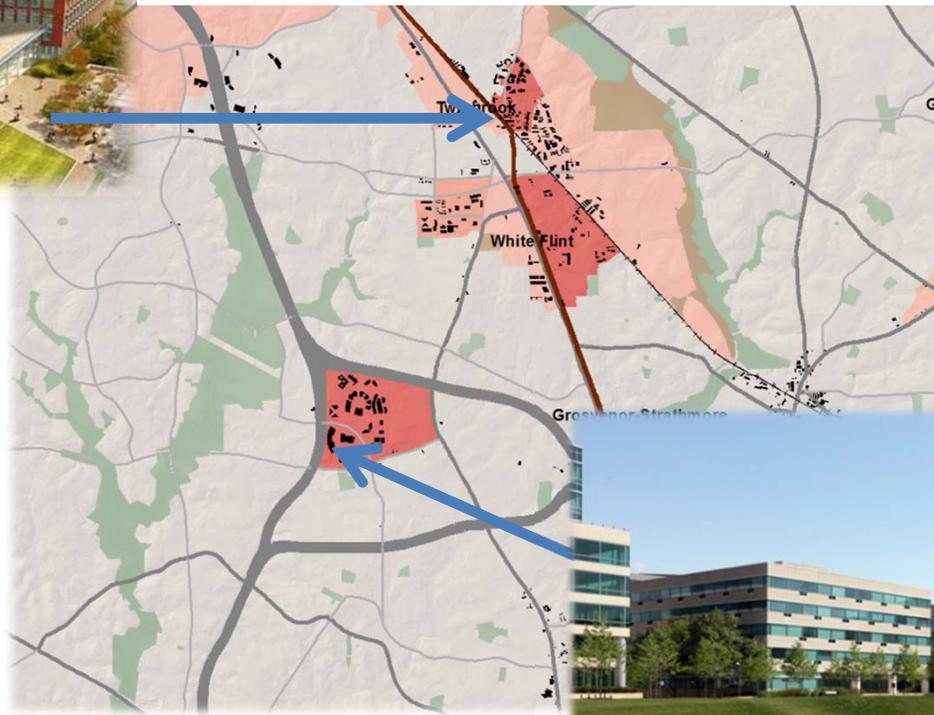
*Courtesy of Smith Group/JJR*

# GSA adopted downsizing trends to cut space utilization



# Federal downsizing will continue

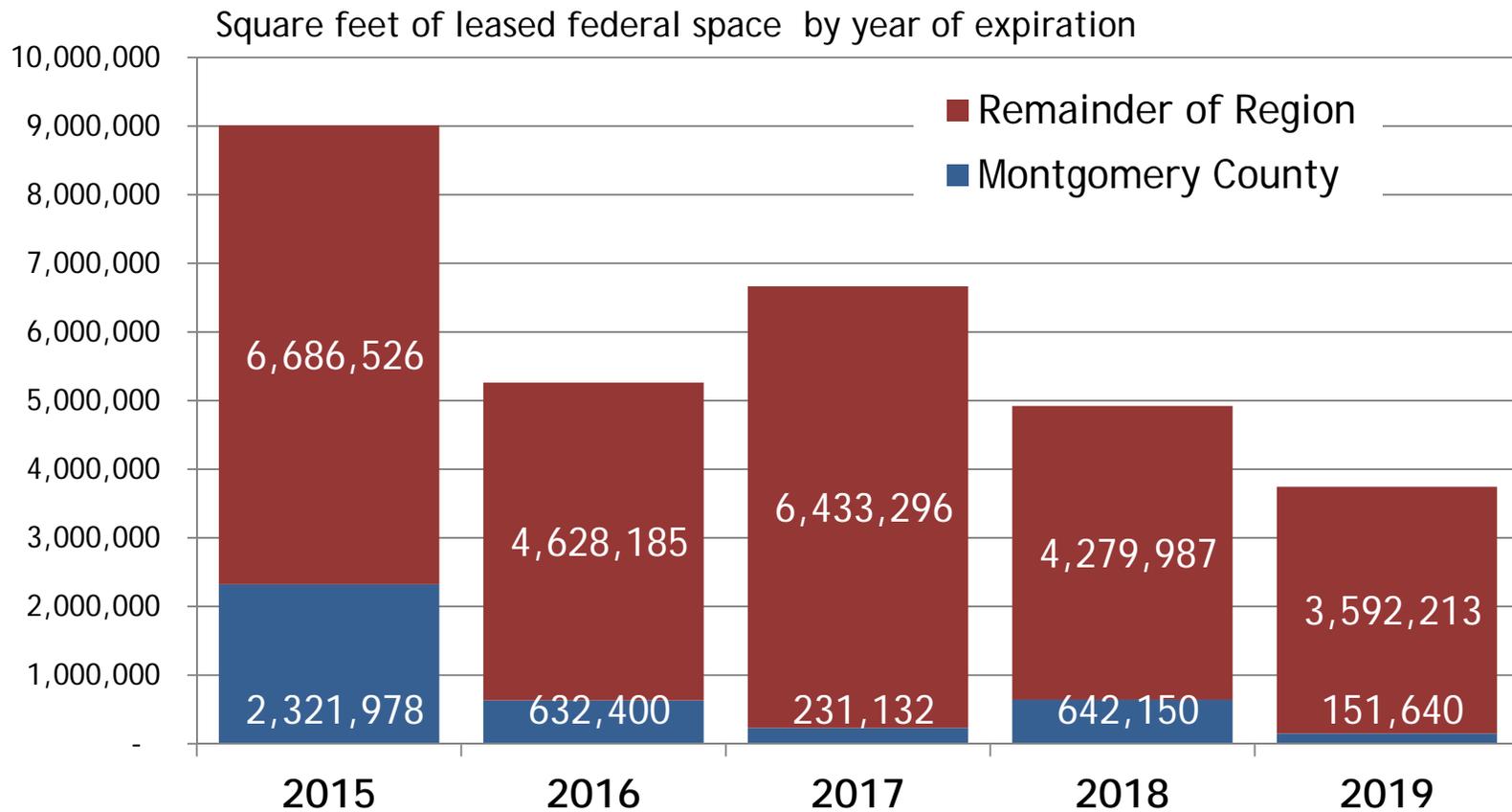
Consolidation into GSA-owned space: National Institute of Allergy and Infectious Diseases



Consolidation of federal leased space: National Institutes of Health in Rock Spring



# 2.3 million square feet of Federal office leases expire in 2015



Source: U.S. General Services Administration, Inventory of Federal Leased Space

# Companies dependent on knowledge workers are voting with their feet

- Transit access, primarily Metro
- Mixed-use environments
- Sustainable buildings
- Pedestrian-oriented areas



# Office tenants are seeking out more accessible mixed use environments



RESTON TOWN CENTER



PIKE AND ROSE



NAVY YARD



MOSAIC DISTRICT



TYSONS CORNER CENTER

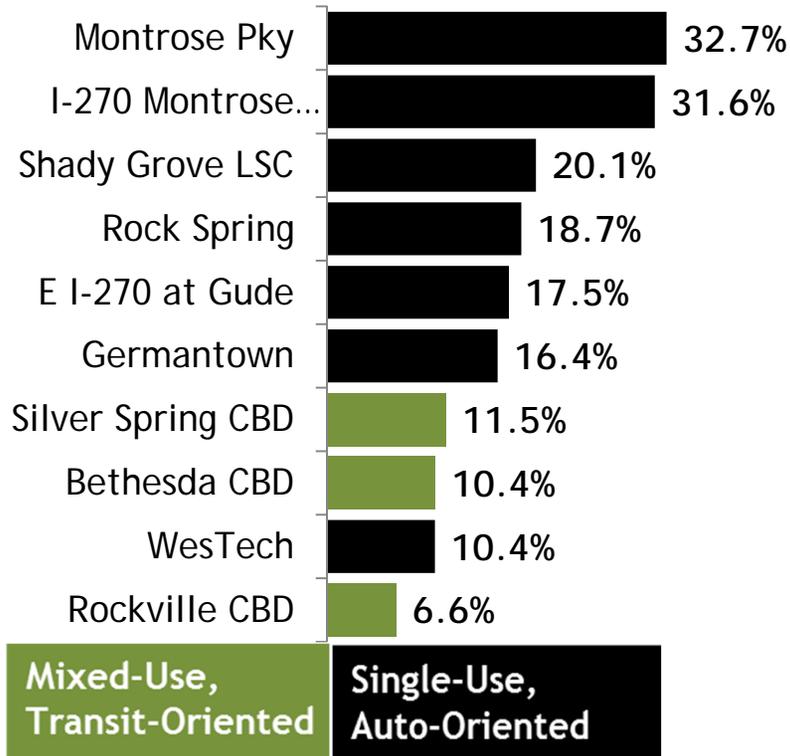


NOMA

# Single-use, auto-oriented office parks are losing their appeal

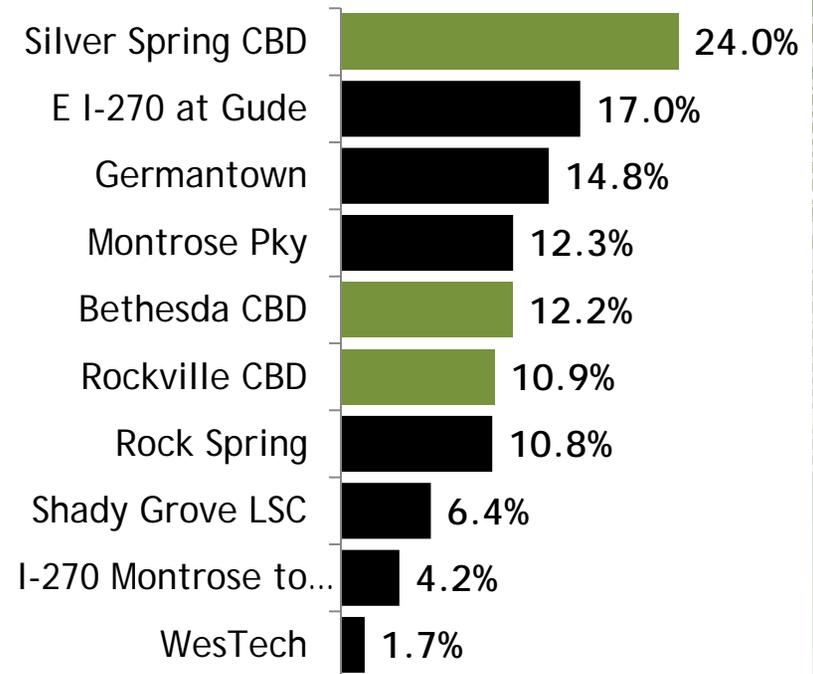
2014

VACANCY RATE BY AREA



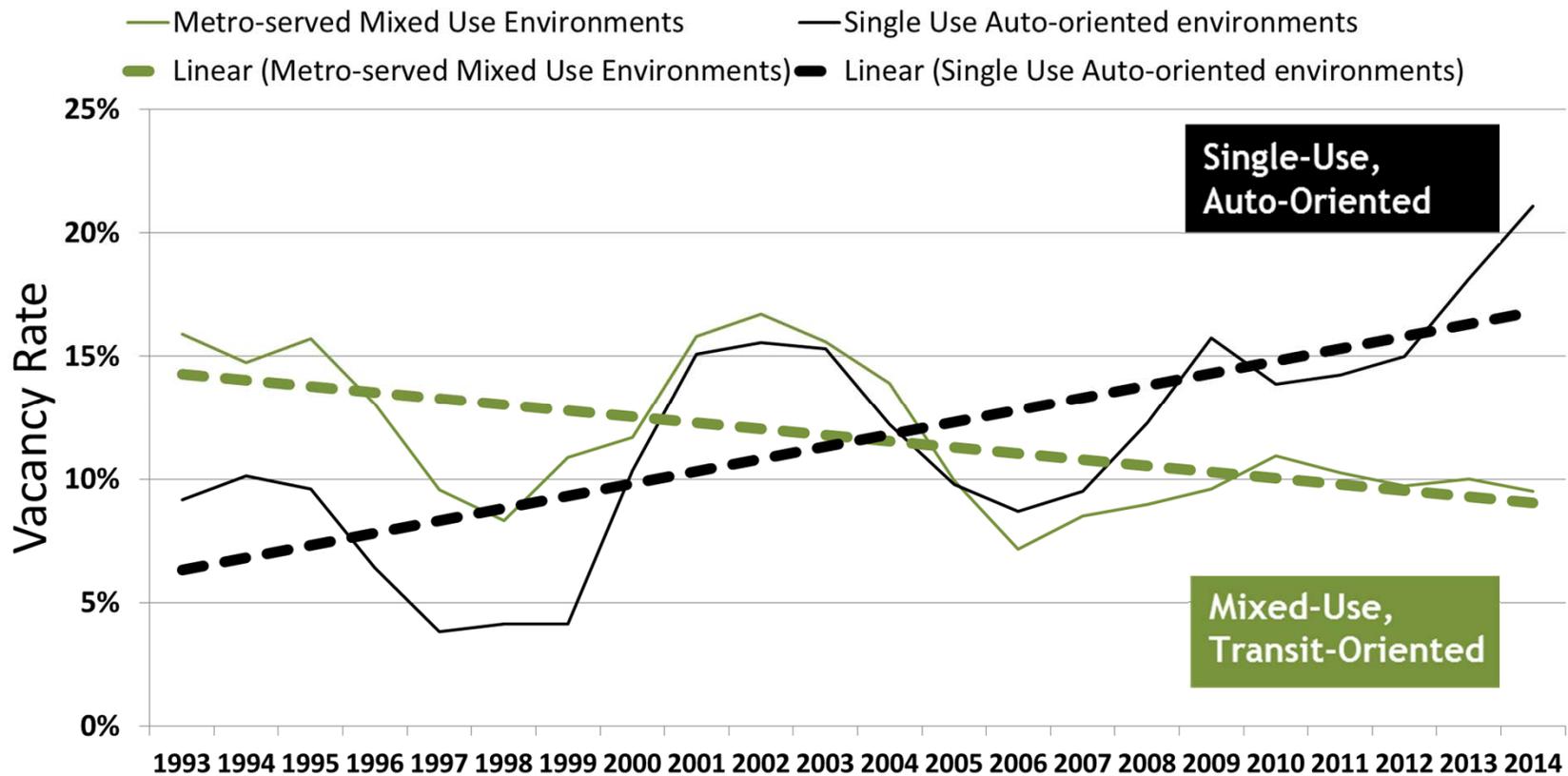
1995

VACANCY RATE BY AREA



Source: Partners for Economic Solutions

# Single-use, auto-oriented office parks are losing their appeal



Source: Partners for Economic Solutions

Montgomery County, Maryland

OFFICE  
MARKET  
ASSESSMENT  
REPORT

# Outlook for Montgomery County



## Future Montgomery County Office Vacancies

Even with no new construction, acceptable vacancy levels are unlikely until **2022**

### 2019

- Vacancy rate: 10.4% to 15.2%
- Vacant space: 7.6 to 11.1 million sq. ft.

### 2022

- Vacancy rate: 7.1% to 14.8%
- Vacant space: 5.2 to 10.8 million sq. ft.



# Analysis projects a soft regional office market for the next 5 to 10 years

- Office construction slowdown
- Uptick in conversions, demolitions, re-zoning, plan revisions
- Shopping for office space/ flight to quality
- Location, location, location



# Some locations will recover; some will be unable to compete

Best prospects



- Quality properties
- Walkable, mixed-use environments
- Easy transit/highway access

Worst prospects



- Obsolete buildings
- Auto-centric, single-use environments
- Poor accessibility
- Isolated from worker housing, amenities and business centers

# Implications for the Future

- New construction focused in prime locations, mixed-use with transit and quality public spaces
- Transit connectivity is increasingly important
- Limited demand for single-use office parks and campuses
- Pipeline of 22.7 million office square feet
  - Mostly in less competitive locations and configurations



# Implications for the Future



- Declining property values and taxes
- Conversions to other uses
- Demolitions



Montgomery County, Maryland

**OFFICE  
MARKET  
ASSESSMENT  
REPORT**

**Strategies &  
Best Practices**



# Best Practices



Rockville Town Center



Signature Theater in Shirlington



Reston Town Center



Capitol Riverfront



# Transforming Office Parks

- Rezone for mixed uses
- Subdivide laboratory building
- Repurpose for hospitals
- Add retail, hotels and apartments by moving parking into garages
- Create pedestrian infrastructure



3<sup>rd</sup> Avenue in Northwest Park,  
Burlington, MA



# Enhance Office Environments

- Continue to invest in transit
- Enhance walkability and connectivity
- Events and programming to enliven districts
- Partner with developers to diversify existing office parks
  - Remove any zoning impediments to redevelopment
  - Provide incentives for building improvements



# Reduce Non-Competitive Space

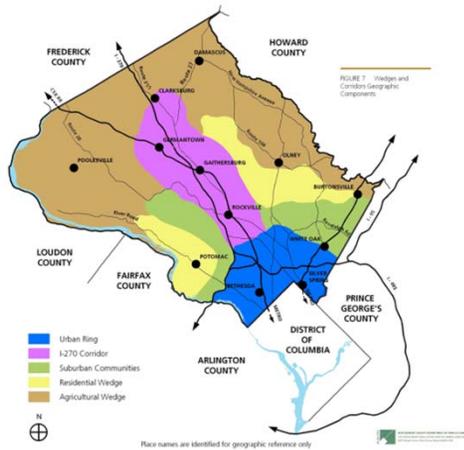


- Encourage conversion to other uses: housing, hotels, public schools
- Encourage demolition and redevelopment by facilitating assembly of small office sites
- Discourage new development that can't compete



# Montgomery County has planned ahead of major market trends

## COMPACT DEVELOPMENT



## MIXED USE ZONING

## CREATING NEW URBAN CENTERS



## RETROFITTING SUBURBAN OFFICE PARKS

## TRANSIT ORIENTED DEVELOPMENT



## URBAN DESIGN / PLACEMAKING

# Increase Office Demand

- Support economic development
- Fund economic incentives for large tenants
- Provide landlord incentives for small tenants
- Invest in the local workforce
- Protect and enhance the local quality of life



# Prioritize

- Support existing mixed-use districts rather than creating new districts
- Not every Metro or light rail station can attract significant office development
- Target office park redevelopment incentives
  - Opportunity for dense, walkable environment
  - Good accessibility and visibility
  - Available sites or vacant buildings
  - Residents + businesses to support retail + restaurants
  - Willing owners



Montgomery County, Maryland

OFFICE  
MARKET  
ASSESSMENT  
REPORT

Staff contact:

Lisa Madigan Tate, Regional Economist  
Research & Special Projects Division

[Lisa.Tate@montgomeryplanning.org](mailto:Lisa.Tate@montgomeryplanning.org)

301.377.4936

Access the full report at

<http://www.montgomeryplanning.org/research>

