Appendix 6: Transportation

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As presented to the Planning Board on February 12, 2009
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1. Purpose

The Public Hearing Draft of the White Flint Sector Plan proposes a conversion of the White Flint Metrorail station area from an auto-oriented suburbia to a transit-oriented, mixed-use, urban community. This Appendix provides the technical basis and details for the Plan’s transportation system recommendations.

The Plan reflects approximately two years of stakeholder coordination and staff analysis. It proposes innovative changes designed to promote the orderly implementation of a transit-oriented and sustainable urban center for North Bethesda, including:

- expanding the White Flint Metro Station Policy Area to reflect transit-oriented policies within walking distance of the White Flint Metrorail station.
- accepting congestion levels that reflect the Planning staff’s and Planning Board’s approach to adequacy
- an implementation plan that relies on combination of public entities and financing mechanisms to finance transportation system improvements through proportional participation by all developments, and a staging plan to coordinate area wide transportation system implementation in lieu of assigning piecemeal transportation exaction requirements to individual development applications.

Since the early 1980s, the balance between land use and transportation system recommendations in master and sector plans has applied the procedures and general policies contained in the County’s Growth Policy. The current Growth Policy applies an area wide measure of mobility, called Policy Area Mobility Review, and a localized measure of congestion called Local Area Transportation Review. These measures, used to define adequacy for development review cases, are adapted for master plan analysis by applying the Department’s TRAVEL/3 regional travel demand model and Local Area Model as described in detail in Chapter 3 of this Appendix.

The land use and transportation systems are balanced to promote end-state development that provides density needed to facilitate redevelopment of White Flint from a largely auto-oriented community to a transit-oriented community. The transportation system needed to accommodate these development levels must achieve a 39 percent non-auto driver mode share (NADMS) for White Flint employees, an objective that can be met through:

- improved transit access, including a second Metrorail station entrance, a new MARC station, bus-priority treatments along Rockville Pike, and improved transit circulator services
- implementing a robust local street network with prevailing block lengths of 350 feet or less that promotes walking and bicycling
- managing the long-term parking supply through zoning requirements and incentives to provide publicly accessible parking
- continuing proactive travel demand management services through the North Bethesda Transportation Center (NBTC).

Establishing this balance between land use and transportation required an iterative review of alternative land use and transportation concepts, as described in this Appendix, which documents:

- the balance between long-term land use and transportation systems needed to provide sufficient mobility the urbanizing White Flint Sector Plan area and surrounding communities, using appropriate evaluation tools and measures of effectiveness
- the staging, implementation, and monitoring mechanisms that manage details of land use and transportation implementation over two to three decades as the Plan is implemented.

The Appendix covers three areas:

- Chapter 2 describes the recommendations at a greater level of detail than described in the Plan.
- Chapter 3 demonstrates that the Plan’s end-state conditions will result in an appropriate balance between land use and transportation.
Chapter 4 describes alternative land use and transportation system recommendations that were considered but ultimately not included in the Plan.

The Appendix was initially developed in January 2009 to describe the Public Hearing Draft Plan recommendations. The maps, tables, and text descriptions in the Appendix remain useful as a supplement to the July 2009 Planning Board Draft Plan to document the considerations made by the Planning Board during spring 2009. In certain cases, therefore, the July 2009 Appendix retains the materials contained in the January 2009 version, but with explanatory text describing the Planning Board Draft Plan changes noted in italics.

2. Transportation Plan Recommendations

The White Flint Sector Plan recommends a multimodal transportation system that leverages the prior public investment in the Metrorail system to create a transit-oriented community of walkable blocks with transportation options for residents, employees, and visitors.

Figure 1 shows the range of transportation system strategies examined in the Plan, including:

- travel demand management
- transit services
- local street network
- transportation system policies.

Figure 1 was used in public presentations during summer 2007 and indicated the likelihood that the Plan would incorporate the different strategies based on analyses and coordination performed to date. The cells shaded in light blue indicated those with high potential to meet the Plan’s goals. In general, those strategies with high potential were incorporated into the Plan. Strategies with low potential not incorporated in the Plan are described in Chapter 4.
Figure 1: Transportation Management Strategies

### White Flint Sector Plan

#### Potential Transportation Strategies

<table>
<thead>
<tr>
<th>Strategy</th>
<th>Opportunities</th>
<th>Constraints</th>
<th>Potential</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demand Management</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reduce SOV mode share</td>
<td>Flexible, low capital cost</td>
<td>Operational costs, monitoring</td>
<td>High</td>
</tr>
<tr>
<td>Increase parking charges</td>
<td>Reduce traffic, provide revenue</td>
<td>PLD establishment, garage locations</td>
<td>Moderate</td>
</tr>
<tr>
<td>Metrorail Station North Entrance</td>
<td>Adds capacity, reduces walk access times</td>
<td>Capital cost</td>
<td>High</td>
</tr>
<tr>
<td>Shuttle services</td>
<td>Low capital cost</td>
<td>Operating cost</td>
<td>High</td>
</tr>
<tr>
<td>New MARC station</td>
<td>Capture long-distance riders</td>
<td>Coordination with CSX, Gaumet Park</td>
<td>Moderate</td>
</tr>
<tr>
<td>Re-orient North Bethesda Transbay</td>
<td>Direct connection to Rock Spring Park activity center</td>
<td>Capital cost, particularly relative to current planned transitway</td>
<td>Low</td>
</tr>
<tr>
<td>Add light rail to MD 355</td>
<td>High capacity service for moderate length trips</td>
<td>Right-of-way needs, capital cost/funding, competition with Metrorail</td>
<td>Low</td>
</tr>
<tr>
<td>Add local ‘midblock’ streets</td>
<td>Provide alternate routes, reduce walking distances</td>
<td>Capital cost, definition of final alignment and implementation responsibilities</td>
<td>High</td>
</tr>
<tr>
<td>Left turn prohibitions</td>
<td>Reduce congestion</td>
<td>Circumvent trips (cars and buses), public acceptance</td>
<td>Moderate</td>
</tr>
<tr>
<td>Add turn lanes</td>
<td>Reduce congestion</td>
<td>Increased pedestrian crossing distances, capital cost</td>
<td>High (for selected uses)</td>
</tr>
<tr>
<td>Grade separated interchanges</td>
<td>Reduce congestion</td>
<td>Capital cost, attractiveness, public acceptance</td>
<td>Moderate (for selected uses)</td>
</tr>
<tr>
<td>One-way streets</td>
<td>Reduce congestion, improve pedestrian crossing</td>
<td>Circumvent trips (cars and buses), public acceptance</td>
<td>Moderate</td>
</tr>
<tr>
<td>Roundabouts</td>
<td>Urban design</td>
<td>Operations, right-of-way</td>
<td>Moderate</td>
</tr>
<tr>
<td>Reversible lanes</td>
<td>Address peak period congestion</td>
<td>Attractiveness, pedestrian crossing lengths, public acceptance</td>
<td>Low</td>
</tr>
<tr>
<td>New CSX track crossing</td>
<td>Provide alternate routes, reduce walking distances</td>
<td>Capital cost, right-of-way</td>
<td>Low</td>
</tr>
<tr>
<td><strong>Policies</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accept higher congestion levels</td>
<td>Consistent with urbanizing area, no capital cost</td>
<td>Operating costs, public acceptance as part of quality of life</td>
<td>Moderate</td>
</tr>
<tr>
<td>Increase residential land use proportion</td>
<td>Addresses housing shortages, lower trip generation rates; 24-hour activity center</td>
<td>Economic feasibility</td>
<td>Moderate</td>
</tr>
<tr>
<td>Staging Plan</td>
<td>Provide services at time of development</td>
<td>None</td>
<td>High</td>
</tr>
</tbody>
</table>

### A. Travel Demand Management

Travel Demand Management (TDM) describes a range of programs and services designed to reduce the use of single-occupant vehicle trips. TDM strategies provide travel options that reduce and spread demand by travel destination, mode, route, and time of day to most efficiently use transportation system infrastructure and resources. TDM strategies can be implemented by the public and private sectors.

TDM strategies include:

- infrastructure such as high quality pedestrian environments, bus or HOV facilities or preferential treatments, telework centers, commuter information stores, car-sharing (i.e., Zipcar) and bike-sharing stations, and well-located transit stations or stops with real-time transit information
- services such as transit services, vanpools, ride-matching, guaranteed ride home services, alternative commute option information (i.e., NBTC and the MWCOG Commuter Connections)
policies that affect infrastructure and service use, including parking supply management, preferential parking treatments for carpools/vanpools, transit subsidies, flexible work schedules, tax incentives, congestion pricing, and distance-based or VMT pricing.

Montgomery County Travel Demand Management Applications

Current TDM strategies include programs and services undertaken by the private and public sectors. The County’s Office of Legislative Oversight has summarized the existing TDM activities in their December 2008 Report 2009-6, titled Transportation Demand Management Implementation, Funding, and Governance.

**Private sector** contributions include requirements of Planning Board conditions determined at the time of subdivision, often through a Traffic Mitigation Agreement (TMAg) to either provide a specified set of services or to achieve a specific performance objective. Traffic Mitigation Agreements are described in the Planning Board’s Local Area Transportation Review/Policy Area Mobility Review (LATR/PAMR) Guidelines.

The 1991 development of the Nuclear Regulatory Commission site is an example of a private sector contribution with a specified set of services that included a parking reduction agreement and a TMAg. The parking reduction agreement continues to have a permanent effect on limiting employee parking by encouraging alternative modes of travel. The TMAg included providing the free White Flint Shuttle service from 1991 through 2004.

The subdivision approval of the North Bethesda Town Center (LCOR) site is an example of a private sector contribution with a specified performance measure. Under the growth policy’s Alternative Review Procedure for Metro Station Policy Areas, the LCOR approval is conditioned on a payment of twice the applicable transportation impact tax and a monitoring program to reduce peak hour vehicle trips by 50 percent of that otherwise attributable to the development.

**Public sector** contributions include the activities of the area TMD. The North Bethesda TMD is operated by the Transportation Action Partnership (TAP) as the North Bethesda Transportation Center (NBTC). NBTC was formed in 1995 to provide services to employers and employees in the North Bethesda’s commercial areas to promote employers’ commuter benefits programs and to inform employees of alternative commuting options. NBTC now provides services to office and multifamily residential properties. The NBTC also works to improve transit service in the area, to increase ridership, and to provide transit-friendly amenities.

In 2002, County Council Bill 32-02 linked public and private sector TDM programs by requiring employers with more than 25 employees in one of the County’s four TMDs to implement a Traffic Management Plan (TMP), participate in an annual commuter survey, and submit an annual report of TMP activities.
Figure 2: Travel Demand Management Techniques and Target Markets

<table>
<thead>
<tr>
<th>Technique**</th>
<th>Types of Trips Affected</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Office</td>
</tr>
<tr>
<td><strong>Physical Actions</strong></td>
<td></td>
</tr>
<tr>
<td>Parking availability reduced below normal demand level or substantial increase in parking costs</td>
<td>T, P</td>
</tr>
<tr>
<td>Quality pedestrian environment on-site (mixed-use developments only)</td>
<td>T, P, M</td>
</tr>
<tr>
<td>Building amenities (bicycle lockers, showers, ATM, parking garage dimensions to accommodate vanpools, wiring for case of telework)</td>
<td>T, P, M</td>
</tr>
<tr>
<td><strong>Non-Physical Actions</strong></td>
<td></td>
</tr>
<tr>
<td>Transit service to areas of trip origins Carpool, vanpool programs (ridematching, preferential parking, subsidies, promotion)</td>
<td>T, P</td>
</tr>
<tr>
<td>Modified work schedules (4/40, staggered, flex)</td>
<td>T, P</td>
</tr>
<tr>
<td>Telecommute options</td>
<td>T, M</td>
</tr>
<tr>
<td>On-site transportation coordination of information center</td>
<td>T, P</td>
</tr>
</tbody>
</table>

T = daily trips; P = peak hour trips; PM = p.m., peak hour trips; M = midday trips.

*Other techniques may be applicable either separately or in combination with others. To be effective, each measure must be designed to generate and sustain use of alternatives to the single-occupant automobile.

**Target TDM Markets**

TDM strategies can be customized by target market and consider the type of land use (i.e., residential, commercial, or special event) and time of day (i.e., peak period, midday, or all day). Figure 2, from the Institute of Transportation Engineers Transportation Impact Analyses for Site Development proposed Recommended Practice, summarizes the TDM techniques commonly applied to reduce vehicle traffic generation by their target market and trip reduction focus.

Many TDM techniques are effective in reducing auto travel at all times of day, others are specifically targeted toward peak period conditions. The draft Plan recommends a continued focus on weekday peak period modal shifts to optimize transportation system performance when congestion is greatest.

As the County begins to consider the climate change and energy requirements identified in the 2009 Climate Protection Plan, the emphasis of travel demand management will shift from managing traffic congestion to also reducing greenhouse gas emissions. The two objectives (peak period mobility versus daily or annual carbon footprint) are often, but not always, in sync. Shifting travel modes from auto to walking or biking will serve both objectives and TDM policies should encourage this shift as the highest priority. On the other hand, shifting an auto trip from the peak period to the off-peak period will serve the historic TDM objective of managing peak period performance, but has a smaller effect on greenhouse gas emissions (the difference
between travel speeds and emissions during peak and off-peak periods).

The Plan focuses its TDM strategies on commuters who work in the Plan area for three reasons.

- Recurring vehicular travel demand is most constrained by traffic leaving the Plan area during the evening peak period.
- The location and market of the proposed multifamily, high rise housing provide high levels of transit use without the application of external TDM actions.
- TDM strategies at the workplace are often more effective than those applied in residential communities, due to economies of scale and the fact that the employer/employee relationship can be more productively applied than the residential owner/tenant relationship.

The staging plan for White Flint recommends that mode share and transportation system performance be monitored every two years to track planned progress in targeted modal shifts and a reduction in per-unit vehicle trip generation rates. The implementation plan relies on a strong link between public and private TDM efforts, similar to that achieved in the Bethesda CBD staging plan, so that the responsibility for success of the Plan’s trip reduction efforts are distributed across all area owners and tenants.

**White Flint Employees**

The Plan recommends retaining the 39 percent non-auto driver mode share (NADMS) goal from the 1994 North Bethesda/Garrett Park Master Plan. The NADMS measures the percentage of travelers who drive to a workplace in White Flint as opposed to taking other modes.

The Local Area Modeling performed for the Plan analysis presumed that the 39 percent NADMS would be achieved for all commercial employees within those portions of the North Bethesda TMD north of I-270. For monitoring purposes, the NADMS has been defined as:

- employees who normally arrive at their workplace in White Flint during the busiest two hours of the morning peak period from 7:00 a.m. to 9:00 a.m.
- auto drivers include those in single-occupant vehicles (SOV) and those driving carpools and vanpools
- non-auto drivers include transit riders, carpool/vanpool passengers, walkers, bicyclists, as well as those who have a workplace in White Flint but telecommute on the day of surveys.

The 1992 Plan identified one possible set of sub-mode share outcomes for ridesharing (21 percent), transit use (16 percent), and walking/biking (two percent) that would achieve the 39 percent NADMS mode share. The draft Plan does not develop specific sub-modal shares, as travel trends and technologies evolve over time. The 2005 surveyed mode share breakdown in White Flint includes a higher amount of transit use (20 percent) but a lower amount of ridesharing (four percent) and walking/biking (two percent), reflecting the fact that the White Flint area is better served by transit but farther from I-270 HOV lanes than the Rock Spring Park portion of the North Bethesda TMD.

Current estimates of the buildout sub-modal shares incorporate telecommuting technologies (about two percent on a typical weekday), and a significant increase in the amount of walking/biking (about six percent) due to the fact that higher levels of housing in the Plan area will increase the number of White Flint employees who also live in the community. Transit mode shares should also increase (to about 26 percent), while ridesharing is estimated to remain a fairly small component (about five percent).

**White Flint Residents**

The 1992 Plan identified a 70 percent auto-driver goal for the journey-to-work for North Bethesda residents. The 2005 Census Update Survey noted that this goal has very nearly been achieved, with a 72 percent auto-driver mode share for residents throughout the North Bethesda/Garrett Park planning area, considering the mix of single-family and multi-family units throughout the area. Dwelling units in the Plan area will be predominantly high rise units, and the 2005 Census Update Survey indicates that the auto-driver mode share for the journey to work from high-rise residential units North Bethesda is 58 percent, better than the 1992 Plan goal.
Roadway congestion in White Flint is influenced most heavily by commercial activities rather than residential activities. The Plan recommends a mixed-use CR zone that encourages a higher mix of residential development, with an end-state goal of 60 percent residential development as measured by floor area. The residential traffic would only become critical to congestion levels if the total end-state floor area of residential development exceeds 80 percent of total development, a ratio that staff does not view as practical given market conditions.

B. Transit System

The Plan recommends expanding all three transit modes serving White Flint: Metrorail, MARC, and local bus service.

Metrorail

The Plan recommends developing a new northern entrance to the station in the southeast quadrant of the Rockville Pike/Old Georgetown Road intersection to both:

- minimize circuitous travel for pedestrians whose local destinations are north of the station
- reduce pedestrian delays by dispersing demand for station elements such as fare gates and escalators.

Staff estimates that the White Flint Metrorail station will require 10 bus bays for Metrobus and Ride On bus loading, based on an extrapolation of transit system needs and the local transit service concept described below. Continued coordination with the North Bethesda Town Center development will be needed to establish bus bay locations within the LCOR site and along the reconstructed Rockville Pike.

MARC

The 1992 North Bethesda/Garrett Park Master Plan recommends a new MARC station at Montrose Crossing (at the northern end of Nebel Street Extended). The White Flint Sector Plan recommends relocating this new MARC station into the Plan area. Two potential sites were identified (see Figure 3). The northern site is at the Montouri property at the east end of Old Georgetown Road and the southern site at the Nicholson Court properties south of the Nicholson Lane/CSX overpass. Staff estimates that the MARC station access will require two bus bays for Ride On and shuttle services, and approximately 10 kiss-and-ride spaces.

The Nicholson Court site is recommended for the MARC station because of the high potential for transit-oriented redevelopment on both sides of the CSX tracks with underdeveloped light-industrial and low-density commercial uses that are predominantly covered by surface parking and include owners with active redevelopment interests. The primary advantage of the Montouri site was that it maximizes the total potential development within walking distance to the MARC station, as the land use plan focuses development toward the Metrorail station.

The expansion of MARC transit services to Montgomery County communities along the Red Line requires extensive coordination with both the Maryland Transit Administration (MTA) and the CSX Corporation. CSX owns the tracks used by the MTA and their primary transportation objective is the efficient movement of freight. The MTA provides commuter rail services and their primary transportation objective for the MARC Brunswick line is efficient service for long-distance commuters between job centers in both Washington and Baltimore and distant residential communities.
The MTA's 2007 MARC Growth and Investment Plan identifies planned system expansion Statewide through the year 2035, including planned improvements along the Brunswick Line (see Figure 4).

The Planning Board discussed this plan with the MTA in worksessions on March 27 and July 24, 2008. The MTA plan does not include a station in North Bethesda, or at Shady Grove, although one is recommended in the 2006 Shady Grove Sector Plan. The MTA plan does include an “Outer Montgomery Station,” a third track along portions of the line, a new parking garage at the Germantown station, and parking expansion at Metropolitan Grove, Rockville, and Kensington. Further coordination with MTA is needed to align State MARC station goals with local land use plans.

Both MTA and M-NCPPC are interested in expanding MARC services to include midday, weekend, and off-peak direction service.

Figure 3: Metrorail and MARC Station Locations
The MTA conducted an initial assessment in summer 2008 and found that neither the Montouri nor the Nicholson Court property was more feasible, but that either site would disrupt service at the Garrett Park MARC station (which is already limited to skip-stop services), potentially requiring station closure.

Adding a MARC station is expected to improve the transit market for long-distance commuters to White Flint by providing a one-seat ride from Frederick County and points west (rather than requiring a transfer from MARC to Metrorail at Rockville). The White Flint market would also benefit from the more direct rail connection to Union Station.

Local Bus Transit Service

Local bus transit services need to be developed and augmented over time to support the line-haul services provided by the Metrorail and MARC rail transit systems. These local bus transit services will be integral to achieving the planned 39 percent NADMS.

Bus services are operational elements requiring greater flexibility than explicitly recommended in long-range master plans. The Plan recommendations for improved bus service are limited to providing sufficient intermodal transfer spaces at the Metrorail and MARC stations and preserving right-of-way for bus priority treatments along Rockville Pike.

Local bus service, however, should include three distinct elements, shown conceptually in Figure 5:

- feeder services to Metrorail
- circulator services throughout the North Bethesda commercial core
- shuttle services along Rockville Pike.
The current bus transit system (described in greater detail in Chapter 3), including Metrobus, Ride On, and private shuttle services, focuses primarily on feeder and circulator service. Routes 10, 38, and 45 provide feeder services to Metrorail from residential communities. For the purpose of Metrorail feeder services, the Twinbrook and White Flint Metrorail stations are equally valuable destinations in the North Bethesda commercial core.

Future feeder services should have the following characteristics.

- Service area coverage within three miles of the Metrorail stations served.
- Peak period headways of 20 minutes or less.
- Primary service along arterial roadways such as Nicholson Lane, Twinbrook Parkway, Montrose Road, and Randolph Road, with scheduled speeds of 12-13 miles per hour.

Currently, Ride On routes such as 5 and 26 provide circulator services throughout the North Bethesda commercial core area, linking land uses in North Bethesda to both the White Flint and Twinbrook Metrorail stations.

A future circulator route could have the following characteristics.

- High frequency during peak commuting and lunch periods with headways of 10 minutes or less.
- Coverage area within 1.25 miles of either White Flint or Twinbrook Metrorail stations with stops at both stations. This service profile would likely require six buses.

Currently, Ride On Route 46 provides shuttle services along Rockville Pike, connecting the Medical Center, Grosvenor, White Flint, Twinbrook, Rockville, and Shady Grove Metrorail stations.

A future shuttle service along Rockville Pike could have the following characteristics.

- High frequency during peak periods with headways of 15 minutes or less.
- Skip-stop or overlay of local service to maintain schedule speed of 15 miles per hour.
As White Flint develops into an urban area, all three types of bus serve will need to expand to not only feed Metro but also to serve the more varied land uses and population in White Flint. Routing and scheduling for feeder services will need to consider local land uses in North Bethesda as well as the fastest routes to Metrorail. The County Council has approved funding for a County wide Bus Rapid Transit (BRT) study to begin in FY10 that will consider improved services and facilities along Rockville Pike and the Randolph Road/Montrose Road corridor. The Plan recommendations are designed to promote flexible and seamless connections beyond the Plan area.

The Plan’s land use recommendations and design guidelines will facilitate good feeder, circulator, and Pike rapid bus services. Prior efforts to establish shuttle services in White Flint, such as the free White Flint Shuttle established through the White Flint Commuter Service Center, have not yet been sustainable, in part due to the challenges of connecting auto-oriented development with local transit services. As densities increase in White Flint guided by zoning requirements and design guidelines requiring street-oriented buildings, the number of potential transit riders and the attractiveness of transit will increase.

C. Street Network

Figure 6 presents the Public Hearing Draft Plan’s proposed street network featuring the following elements.

- A network of business district streets (shown as blue lines) designed to reflect the County Road Code emphasis on multimodal access and stormwater management. The Plan’s recommendation and their implementation gives special attention to new street connections in the White Flint Mall and Mid-Pike Plaza/Metro West districts.
- A secondary network of conceptual business district streets (shown as fuschia lines) that will provide internal site accessibility focused on enhancing pedestrian connectivity by reducing block size. These streets also provide opportunities to establish shared streets that emphasize public realm objectives beyond transportation. Some of these streets and alleys may, like Ellsworth Avenue in Silver Spring, be privately owned and operated and therefore may not conform to County design standards. These streets are therefore not included in the street and highway table in the Plan that identifies street functions, travel lanes, and rights-of-way.

Specific streets described in the Plan and this Appendix include:

- a reconstructed, pedestrian-friendly Rockville Pike that will incorporate Bus Rapid Transit treatments
- a reconstruction of Old Georgetown Road (MD 187) and Executive Boulevard to facilitate north-south traffic movement along the Plan’s western boundary (rather than the existing pattern directing MD 187 traffic to MD 355 at the Metrorail Station)
- a Town Center area focused around a new east-west Main Street (B-10)
- networks of local streets within the White Flint Mall, Mid-Pike Plaza, and Metro West districts.
Master Planned Business Streets

The White Flint Sector Plan’s primary street network includes major highways, arterials, and master-planned business streets. These streets are required elements of the Plan and associated development and should be built to County design standards to accommodate both regional (for major highways and arterials) and local (for business streets) travel needs.

Section 49-31 of the County Code defines the functional classification system for roadways, including:

- A Major Highway is a road meant nearly exclusively for through movement of vehicles at a moderate speed. Access must be primarily from grade-separated interchanges and at-grade intersections with public roads, although driveway access is acceptable in urban and denser suburban settings.
- An Arterial is a road meant primarily for through movement of vehicles at a moderate speed, although some access to abutting property is expected.
- A Business District Street is a road meant for circulation in commercial and mixed-use zones.
- A Primary Residential Street is a road meant primarily for circulation in residential zones, although some through traffic is expected.

The Plan proceeded in tandem with the development of the County’s Road Code (Chapter 49) in 2006 and design standards (Executive Regulation 31-08) in 2007 and 2008. Executive Regulation 31-08 stresses the need to develop context-sensitive solutions with street designs that reflect and emphasize the planned adjacent land uses. The design guidance recognizes that a continuum exists across the County’s rural, suburban, and urban areas.

The Plan proposes that White Flint become a more urban, with Floor Area Ratios (FAR) of 2.5 to 4.0 throughout the Plan area. The future White Flint street network will both appear and function more like those in Bethesda and Silver Spring do today, with narrower lanes, a wider landscaped pedestrian realm, and buildings that have activated streetfront uses adjacent to the sidewalk all contributing to a more pedestrian-friendly environment. The land uses, roadway design, and street-level activity all convey the message that slower vehicle speeds are appropriate. The business street system is intended to be a slow-speed environment, with both the public and private realms designed for a 25 mile per hour target speed.

Montrose Parkway is the exception to the 25 mile-per-hour target speed with an arterial function serving more than the Plan area.

The I-270 Corridor is job-intensive, and both Rock Creek and the CSX tracks are barriers between the jobs in the I-270 Corridor and the housing-rich communities of Olney, Aspen Hill and Kensington/Wheaton. High-quality auto and transit connections across these barriers are limited to a few routes:

- Montrose Parkway
- Norbeck Road/Gude Drive
- Intercounty Connector

The target speed for Montrose Parkway is set at 35 miles per hour, recognizing that this facility will pass through a heavily developed commercial area, but that primary access to the adjacent land uses will not be to and from Montrose Parkway.
Secondary Grid of Local Streets and Alleys

The Plan describes a secondary system of streets and alleys that will be developed to complement the master planned business street system. The secondary grid will facilitate site access (particularly for the larger development sites), improve the permeability of the network for pedestrian and bicyclists, and provide flexibility for private street treatments such as festival streets, shared streets, and streets located above underground parking structures. Notable elements include:

- extending Woodglen Drive north from Nicholson Lane to the Mid-Pike Plaza district as a service road parallel to Rockville Pike
- developing a grid of streets in the NRC district. Due to security concerns and space constraints, the proposed east-west connection between Rockville Pike and Citadel Avenue would likely be limited to a 20-foot wide alley for non-motorized vehicles only; this is the only Plan-recommended street for which vehicular access is not anticipated
- developing a street grid serving White Flint Mall implemented when the mall structure is redeveloped. The Planning Board Draft Plan does not show an alignment of streets affecting the mall structure.

The secondary grid is not an explicit element of the master planned street network but it is needed to make pedestrian connections. Short block lengths (a maximum of 350 feet) should be considered an element of master plan consistency in the site plan review process.

MD 355/Rockville Pike

The Plan proposes reconstructing Rockville Pike to improve pedestrian access and comfort, increase pervious area, and facilitate transit priority treatments.

Figures 7 and 8 show the boulevard concept for the Pike, including:

- maintaining three continuous through travel lanes
- expanding the median with space for separate left turn lanes, landscaping, and pedestrian refuge
- developing a curb lane for bus-priority treatment and bicycle use during peak periods with the potential for off-peak period parking to serve adjacent uses.

Figure 7: Rockville Pike Boulevard Concept
The plan for the Pike recognizes that expansion on the east side is constrained by the Metrorail Red Line tunnel and NRC’s security requirements. The Plan recommends a 150-foot wide right-of-way for the Pike that would require 75 feet of dedication a westerly realigning the roadway centerline to the west may be needed to accomplish the Plan goals; such a realignment that held the roadway eastern curb line constant would result in right-of-way needs along the roadway’s western edge.

The Plan recommends two new local street crossings of Rockville Pike at full-movement, signalized intersections: Main Street (B-10) and Executive Boulevard Extended (B-7). The Plan also recommends converting driveway access points into full-movement signalized intersections at Mid-Pike Plaza (B-16), the Security Lane entrance to White Flint Mall (B-17), and Nebel Street Extended (B-5). These full-movement crossings will improve vehicle and pedestrian access across Rockville Pike.

Maryland State Highway Administration (SHA) staff has participated in both White Flint Sector Plan meetings and the Rockville Pike Corridor Master Plan being developed by the City of Rockville. Both plans envision a reconstruction of Rockville Pike, although with slightly different typical sections (the City is contemplating retaining the current narrow median and implementing continuous service roadways in a multi-way boulevard concept). The Montrose Parkway interchange, currently under construction, provides a logical pivot point from which the two different typical sections might be developed so there is no need to develop a single, consistent section for the two plan efforts.

The SHA would need to lead the development and evaluation of any substantial reconstruction of Rockville Pike in White Flint, including the proposed boulevard concept shown in Figure 7. This development and evaluation process would begin with a project planning study that considers the boulevard concept and possible modifications.

The process continues with Preliminary Engineering, which requires including the reconstruction proposal in the County’s priority list to the State delegation.

Together, the project planning and preliminary engineering processes typically require three to five years for a project of this type, assuming that it remains a County priority. The Public Hearing Draft Plan recommended establishing a White Flint Redevelopment Implementation Authority, in part to infuse the property owner and community stakeholder interests into the County’s priority setting process giving independent funding sponsors priority. Based on continuing coordination with Executive Branch departments, the Planning Board Draft Plan...
recommends against an independent implementation authority, but retains the concept of a series of public entities such as a redevelopment office and a financing mechanism to coordinate the implementation of the transportation system improvements.

The White Flint Partnership, a consortium of Plan area property owners and representatives, proposed an alternative concept for Rockville Pike in spring 2009. The alternatives development and implementation process was discussed at worksession #8 on April 30 and an interagency technical working group meeting on May 18. The Planning Board Draft Plan reflects the Planning Board’s subsequent decisions for Rockville Pike discussed at worksession #11 on June 4. The Plan recommends a 150-foot wide right-of-way for Rockville Pike based on the current roadway centerline. The Plan also recommends preserving the slightly wider right-of-way in the White Flint Partnership alternative, pending completion of the County’s BRT study in FY10. The Partnership proposal includes a typical cross-section of 162 feet that shifts the Rockville Pike centerline up to six feet. (see Sheets 1 and 2).

**Old Georgetown Road and Executive Boulevard Realignment**

The Plan recommends realigning Old Georgetown Road and Executive Boulevard to form a more regular street grid, thereby increasing redevelopment potential by creating more efficient block shapes. Three related roadway system improvements are needed to straighten and realign the roadway grid in this area:

- abandoning existing Executive Boulevard between Old Georgetown Road and Marinelli Road
- establishing a new alignment for a north-south business street (B-15) from the Executive Boulevard/Marinelli Road intersection extending north into the Mid-Pike Plaza development
- establishing a new alignment for an east-west business street (B-10 or Main Street) from Rockville Pike to Old Georgetown Road.

This realignment also facilitates traffic movement along Old Georgetown Road from I-270 toward the Montrose Parkway and points north and east. Currently, this traffic follows Old Georgetown Road to meet Rockville Pike in the center of the Plan area.

This connection would carry approximately 28,000 vehicles per day along “Old” Old Georgetown Road between Executive Boulevard and Montrose Parkway. Without this connection, this traffic would either be directed toward Rockville Pike (increasing pressure to widen the Rockville Pike/Old Georgetown Road intersection at the northern Metrorail station entrance where pedestrian mobility needs are highest) or to cut through the Mid-Pike Plaza development on local street B-15.

Substantial coordination with Maryland SHA, property owners, and County agencies is needed to implement this improvement including:

- relocating SHA’s current stormwater management project for the Montrose Parkway interchange at the southern end of the existing “Old” Old Georgetown Road cul-de-sac, in conjunction with roadway realignment and property redevelopment
- retaining the network of local streets to minimize disruption and confusion
- establishing a through route for MD 187; staff recommends that MD 187 be redesignated from the east-west portion of Old Georgetown Road (M-4) to the extension of “Old” Old Georgetown Road (M-4a).

**Main Street (B-10) and Associated Promenade**

The Plan recommends developing an east-west Main Street (B-10) in a 70-foot wide right-of-way connecting Old Georgetown Road at its west end with the North Bethesda Town Center street grid at its east end. LCOR development plans label this roadway as McGrath Boulevard to the east of Rockville Pike. To the west of Rockville Pike, a separate promenade treatment will be developed outside the roadway right-of-way on the south side as described in the Plan.
White Flint Mall District

The establishment of a roadway network in the White Flint Mall District exemplifies the need for both master plan guidance and property owner coordination. One of the Plan’s explicit purposes is to develop details regarding the design and location of Executive Boulevard on the east side of Rockville Pike. Figure 9 shows a conceptual proposal for this street grid, which includes:

- establishing Executive Boulevard Extended eastward from Rockville Pike with appropriate shared access by confronting redevelopable properties
- establishing Nebel Street Extended as a compound roadway with two 90-degree turns. The northern 90-degree turn is at the junction with Executive Boulevard Extended in a standard T-intersection. The southern 90-degree turn in the southeast quadrant will need to be revised to incorporate a 150-foot centerline radius. The roadway right-of-way will need to be 80 feet wide to incorporate one travel lane in each direction, a center left turn lane for northbound traffic, and the recommended dual bikeway (bike lanes plus a shared-use path along the eastern side)
- relocating Nicholson Court at Nebel Street Extended to facilitate through movement along Nebel Street Extended and a 90-degree intersection configuration at Nicholson Lane.

The Planning Board Draft Plan reflects an amendment to the concept shown in Figure 9 so that the curve along Nebel Street Extended in the southeast quadrant is the minimum radius (150 feet) for a 25 mile per hour target speed per the discussion in worksession #8 on April 30.

Figure 9: White Flint Mall District Street Network Concept

Mid-Pike Plaza and Metro West Districts

The Plan recommends two key business streets (B-16 and B-17) to serve the Mid-Pike Plaza District and provide access to the major highways that form the District’s boundaries: Rockville Pike (M-6) to the east, Old Georgetown Road (M-4) to the south, and “Old” Old Georgetown Road (M-4a) to the west.
The street system builds on the existing driveway access plans, with the business district streets B-16 and B-17 intersecting the existing state highways MD 355 and MD 187 at existing signalized intersections and the secondary streets intersecting the state highways where Mid-Pike plaza currently has driveway access. Further analysis will be required to establish more precise centerlines in coordination with the Metro West District. Staff met with property owners to facilitate private sector development of a coordinated concept for local streets.

D. Bicycle and Pedestrian System

The bicycle and pedestrian system recommendations for White Flint will be implemented through a combination of land use and zoning policies, local street network implementation, and pedestrian access and safety improvements.

Bikeway Network

The Public Hearing Draft Plan proposes a bikeway system with two key elements:

- an off-road, shared-use path system connecting White Flint to other areas of the County via the Montrose Parkway and North Bethesda Trolley Trail
- an emphasis on shared-road bikeways within the Plan area, considering the 25 mile-per-hour target speeds that facilitate shared space, rather than separated modal facilities and the Road Code emphasis on bike accommodation on all streets.

Off-road shared use paths and on-road bicycle accommodations serve different markets; most of the active bicyclist community is interested in quality on-road bike accommodation. The number of off-road paths in the Plan is therefore fairly minor; pedestrian facilities are recommended in promenades and heart-smart trails, but space for off-road shared use paths are limited to those connections needed to the regional recreational trail system.

The need for striped bicycle lanes on urban roadways is a matter of agency and staff judgment, and is one of the items still to be resolved in developing design standards to supplement the initial set adopted in Council Resolution 16-809.

In September 2007, the Planning Board supported the staff position on the Road Code that marked bike lanes should generally be provided as a matter of course on roads with daily traffic volumes of more than 20,000 vehicles per day or a posted speed of 45 miles per hour or greater. In the White Flint Sector Plan, the roadways are all recommended to have a target speed at 25 or 35 miles per hour. The state highways (MD 355, MD 187), Montrose Parkway, Nicholson Lane, and the northern portion of Nebel Street are the roadways with traffic volumes forecast higher than 20,000 vehicles per day.

The design for Rockville Pike will improve bicyclist accommodation by allowing bicycles to share the curb lane with transit vehicles during peak periods. Still, the traffic volumes and number of lanes will make on-road bike travel intimidating for a proportion of bike users.

Furthermore, the Plan contemplates off-peak period parking along portions of Rockville Pike, and marked bike lanes are incompatible with off-peak period parking. Therefore, the Plan recommends bicycle lanes along Nebel Street (and its southerly extension) to serve as a north-south bicycle arterial and an alternative to Rockville Pike. Nebel Street is a suitable location for bicycle lanes because it serves the eastern side of the Plan area where less intense land uses are expected and the number of cross street and driveway interruptions is relatively low.

In the east-west direction, the Plan recommends bike lanes along Old Georgetown Road and Nicholson Lane to connect to the planned system of bike lanes in the 2005 Countywide Bikeways Functional Master Plan.
Pedestrian and Bicyclist Access and Safety

The Plan recommends designating the area a Bicycle and Pedestrian Priority Area. Per the annotated Code of Maryland, this designation would facilitate targeting available State funds to areas with the greatest needs (Section 2-604) and implement plans that increase safety and access for bicycle and pedestrian traffic (Section 8-204).

Pedestrian and bicyclist access and safety in the White Flint Sector Plan area will be pursued further through several initiatives, including:

- design standards to implement the County’s Road Code
- design guidelines for private sector development in the Plan area
- zoning requirements for bicycle parking and other amenities
- engineering, education, and enforcement programs under the County Executive’s Pedestrian Safety Initiative.

In 2007, the County Council adopted several amendments to Chapter 49 of the County Code concerning streets and roads to improve pedestrian and bicycle accommodation, stormwater management, and context-sensitive design. In December 2008, the Council adopted Resolution 16-809, Context Sensitive Road Design Standards, which specify certain design standards and processes for implementing the revised road construction code, most notably the typical cross-section standards for many types of roads and streets, the required stormwater management criteria for capturing runoff within the right-of-way, and considerations for establishing target speeds and street tree placement. Continued effort is needed to complete the range of street design standards and intersection design standards that will be needed to promote pedestrian and bicyclist access and safety in new or reconstructed roadway design.

The Planning Board will adopt White Flint design guidelines that will guide the character of the pedestrian realm to improve access, comfort and safety, including:

- building orientation to maximize pedestrian accessibility
- street tree planting
- design treatments for sidewalks and driveways
- street lighting
- signing and marking.

The Plan proposes applying the CR Zone for much of the Plan area. This zone is designed to facilitate pedestrian access and safety through:

- pedestrian-oriented activity at street level with uses such as storefront retail and restaurants
- safety-oriented environmental design including clearly marked sidewalks and crosswalks
- street trees providing canopy and landscaping on all streets
- street furniture such as benches, trash receptacles, and planters
- continuous, direct, and convenient connections to transit stations for pedestrians and bicyclists.

As both public and private sector projects are implemented, all agencies need to elevate pedestrian and bicycle access and safety considerations in the review of design and operational elements, including:

- maximum curb radii of 30 feet
- signal timing, including pedestrian countdown signals that provide the ability to complete roadway crossing at a speed of 2.5 feet per second or slower, including at least five seconds of startup time (and greater where pedestrian volumes result in platooning)
- maximum crosswalk lengths of 60 feet between pedestrian refuges
- accessible bus stop locations at or near marked crosswalks
- signing and marking per the Manual on Uniform Traffic Control Devices, including marked crosswalks on
all approaches to signalized intersections and elimination of lane markings across intersections
- street lighting designed to improve the visibility of pedestrians at levels specified by the Illuminating Engineering Society of North America
- design of mixed-use streets and pedestrian walkways/alleys using Crime Prevention Through Environmental Design criteria.

E. Transportation System Policies

The Plan contains two policy recommendations that are independent of implementation and staging proposals: expansion of the Metro Station Policy Area (MSPA) boundary and establishment of a proactive system to manage the supply of long-term parking spaces.

White Flint Metro Station Policy Area Boundary

The Plan recommends that the boundaries of the White Flint Metro Station Policy Area (MSPA) be revised to be coterminous with the current Plan boundaries. The proposal to revise the MSPA boundaries to incorporate both the Mid-Pike Plaza and White Flint Mall properties predates the current Plan and was recommended on page 4 of the 2005 Growth Policy proposal presented to the County Council on November 1 of that year.

In summary, the proposal to revise the Growth Policy boundaries reflects the fact that most of the County’s MSPA boundaries are located about one-half mile away from the Metrorail station and the White Flint MSPA boundaries should be similarly revised to promote transit-oriented development within walking distance of the Metrorail station. The recommended revision increases the number of intersections at which the 1800 CLV intersection congestion standard applies, as discussed in Chapter 3 of this Appendix.

Parking Management

The Public Hearing Draft Plan recommended establishing a Parking Lot District (PLD) to actively manage parking demand. This recommendation reflects an emphasis in applying parking management strategies to help effect a modal shift from private auto to transit and non-motorized travel.

From a private-sector perspective, parking management is enhanced through reduced parking requirements specified in the proposed CR Zone, including one space per residential unit (and 0.5 spaces per MPDU) and incorporation of the lower parking requirements in the southern area of the County (inside the Beltway).

Figure 10 shows that about 48,600 jobs in the Plan area are expected to result from the land use assumptions in the Plan’s recommendations.
Table: Weekday Long-Term Parking Space Demand

<table>
<thead>
<tr>
<th>Commercial Land Use Type</th>
<th>Total Square Footage</th>
<th>Assumed Square Feet per Job</th>
<th>Number of Jobs</th>
<th>Demand for Weekday Long-Term Parking Spaces</th>
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</thead>
<tbody>
<tr>
<td>Office</td>
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<td>225</td>
<td>34,100</td>
<td>20,800</td>
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<td>Retail</td>
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<td>Industrial</td>
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<td>2,100</td>
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<tr>
<td>Other</td>
<td>1.45m</td>
<td>500</td>
<td>2,900</td>
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</tr>
<tr>
<td>TOTAL</td>
<td>13.86m</td>
<td>48,600</td>
<td>29,700</td>
<td>18,800</td>
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</table>

With a Sector Plan NADMS goal of 39 percent, the 48,600 jobs translate to an expected approximately 29,700 employees that will need parking in the Plan area. On a typical weekday, slightly more than 10 percent of employees are absent (on leave or business away from the office). Parking garage design typically requires consideration of peak daily and seasonal accumulation factors of about 10 to 15 percent, recognizing that when parking capacity becomes constrained, vehicle-miles of travel (VMT) may actually begin to increase as motorists hunt for spaces.

The County currently has four parking lot districts in Silver Spring, Bethesda, Wheaton, and Montgomery Hills. These PLDs, whose establishment dates to the 1950s, leverage the value in County-owned land to spur economic development. In White Flint, there is not as much publicly owned land and the economic development needs are not as compelling. However, the need to efficiently manage parking supply and demand is of increasing importance throughout the County. Therefore, while the Public Hearing Draft Plan used the term parking lot district, the objective is to create a mechanism that will, in conjunction with public entities and financing mechanisms to manage implementation, manage the long-term commercial parking capacity for both public and private properties. During the Planning Board worksessions, the term “Parking Management Authority” was determined to be more appropriate.

Based on experience in the Bethesda and Silver Spring CBDs, staff estimates that even with a mature parking lot district, about 70 percent of the long-term parking spaces for commercial properties might be provided by the private sector. Therefore, approximately 9,000 parking spaces might ultimately need to be provided in publicly accessed garages. The most recently constructed or proposed public parking garages include above-ground garages in Downtown Silver Spring with about 1,500 spaces per garage and the proposed below-grade Lot 31 garage in Bethesda with 1,100 public spaces and 300 privately controlled spaces.

The Public Hearing Draft Plan identifies eight locations where public parking garages may be feasible, including:

- government-owned property such as the SHA land at the Montrose Parkway interchange and the County-owned Conference Center site
- land controlled by the Washington Metropolitan Area Transit Authority WMATA, both in the North Bethesda Town Center and at the adjacent bus maintenance facility to the south; and the Washington Suburban Sanitary Commission private sector redevelopment opportunities in the Mid-Pike Plaza and White Flint Mall Districts, where parking management opportunities may include private parking garages for general public use or condominium operational arrangements with the public sector.

The Planning Board Draft Plan recommends the consideration of a parking management authority as one of the public entities to implement the Plan, as well as a staging plan that measures progress toward limiting the total number of long-term public and private parking spaces to 0.61 spaces per employee.
F. Staging

The Plan recommends a staged implementation that requires the completion of certain transportation infrastructure within each stage and a progressive achievement toward the planned NADMS and long-term parking space requirements in stages generally proportional to the assumed land use growth.

The staging plan recommends a biennial monitoring program of the Plan area. This program would build on the reporting process for the North Bethesda Transportation Management District (TMD), which includes the following elements:

- employer-based surveys to establish the non-auto driver mode share
- traffic data collection during weekday peak periods to establish intersection levels of service using the CLV process.

Public interest in monitoring transportation conditions suggest that additional resources might be valuable to conduct additional monitoring studies, listed below in generally increasing levels of effort:

- measuring peak period, midday, and weekend traffic volumes along MD 355
- measuring peak period, midday, and weekend travel speeds along MD 355
- measuring peak period cordon line traffic volumes
- transportation network analysis using a delay-based simulation tool such as Synchro to reflect both area-wide travel conditions and short-term (i.e., five-year) forecast conditions.

The Plan recommends using the non-auto driver mode share for determining staging success. Other performance measures such as cordon line volumes or travel speeds could be developed as a staging mechanism, providing that performance standards are defined and monitoring elements are funded through either the public sector or the proposed implementation entities.

G. Implementation

The Public Hearing Draft Plan proposed a White Flint Redevelopment Implementation Authority, an innovative implementation program designed to accomplish these objectives:

- ensure that the infrastructure required for the Plan is affordable and apportioned equitably among public and private stakeholders
- manage infrastructure prioritization and delivery to avoid “lumpy” infrastructure delivery typical of the development review exaction process.

Figure 11 summarizes the transportation infrastructure costs by Sector Plan stage and expected responsibility as of development of the Public Hearing Draft Plan in November 2008. The capital cost estimates reflect the following assumptions.
• State projects include the Montrose Parkway interchange and the extension of Montrose Parkway east to the CSX tracks (Phase II of the SHA project for Rockville Pike/Montrose Road interchange improvements). The $20 million estimated cost for the latter improvement is symbolic as there are no proposals to construct the roadway up to, but not across, the CSX tracks.
• Local projects include the portions of Nebel Street Extended (north of Randolph Road), Chapman Avenue, and Citadel Avenue already in the County’s implementation program.
• Private projects include those portions of the public street system described in the Plan that are in control of individual property owners and would be required for internal site access and design (such as Mid-Pike Plaza, North Bethesda Town Center, and White Flint Mall).
• District projects are those assumed to be the responsibility of the White Flint Redevelopment Implementation Authority, including the construction or reconstruction of:
  • Rockville Pike ($66 million)
  • Metrorail Station north entrance ($25 million)
  • MARC station and supporting access ($13 million)
  • Circulator shuttles ($5 million)
  • Local streets not required for site access and design ($62 million).
• Right-of-way costs were not included in the cost estimates. New network streets are located where redevelopment is expected to occur so that, in a typical development process, right-of-way dedication would generally be expected, with density calculated from the gross tract area prior to dedication. The White Flint Redevelopment Implementation Authority will have two options for addressing right-of-way acquisition:
  • establish an infrastructure delivery process by which right-of-way is acquired from its members without fee simple acquisition at a cost to the public sector
  • revise financing schema to include right-of-way acquisition costs, which staff estimates could increase capital costs by $130 million, based on the extent of district street and roadway projects and the fact that right-of-way costs for new streets in urban areas often equal the remaining capital construction costs.
• Roadway capital costs are based on the following unit costs:
  • $50 million per mile for Rockville Pike reconstruction based on cost estimates for similar portions of New York Avenue in Washington D.C. and U.S. 1 in College Park, Maryland.
  • $25 million per mile for local roadway construction, based on the County’s four-lane Nebel Street Extended project (CIP project 500401) at $26 million per mile and two-lane Citadel Avenue (CIP project 500310) at $24 million per mile.

Figure 11: Estimated Transportation Network Infrastructure Capital Costs

<table>
<thead>
<tr>
<th>White Flint Sector Plan</th>
<th>Public Facilities Staging Plan</th>
<th>Staff Draft - September 22, 2008</th>
<th>Estimated Capital Cost by Stage</th>
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<td><strong>Streets and Bikeways</strong></td>
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The Planning Board Draft Plan includes an updated estimate of both construction and right-of-way costs for each of the projects in the staging plan. These estimates, included in Table 7 of the draft plan version presented at worksession #12 on June 18, total $313 million. The primary differences between worksession #12 are the inclusion of a “worst-case” estimate of $108M of right-of-way costs and the elimination of local streets (termed “District” responsibility in Figure 11 above). The actual right-of-way costs will depend upon
which properties dedicate right-of-way in advance of roadway construction.

H. Summary of Changes to the 1994 Plan

The Plan proposes changes to the transportation systems in the 1994 North Bethesda-Garrett Park Master Plan and the 2000 Montrose Parkway Limited Master Plan Amendment that combine the function of the prior Montrose Parkway crossing of Rockville Pike with existing Montrose and Randolph Road.

- Establish a parking management authority.
- Move the proposed MARC station from Montrose Crossing to the Nicholson Court location.
- Remove the Rockville Pike/Nicholson Lane interchange, to be replaced by a more robust network of local streets in the Plan’s southeastern quadrant.
- Reconstruct Rockville Pike to include bus transit priority treatments within a 150-foot right-of-way.
- Reorient the Old Georgetown Road intersection with Executive Boulevard.
- Establish a robust public business street network, with notable changes to the 1994 Plan including:
  - adding Main Street (B-10), Nebel Street Extended (B-5), and street grid extensions within the Mid-Pike Plaza (B-15, B-16) and White Flint Mall (B-4, B-17) Districts
  - downgrading Woodglen Drive (B-3) between Marinelli Road and Nicholson Lane from formal business street status. This is important connection but dedication and construction as a standard business street in the planned 70-foot’ right-of-way is not feasible.
- Establish a secondary grid of local streets and alleys.
- Expand the White Flint Metro Station Policy Area to match the Sector Plan’s boundary.
- Establish a combination of public entities and financing mechanisms to assign proportional responsibility to new development, in lieu of the LATR and PAMR tests at time of subdivision, to manage transportation system implementation.

3. Transportation/Land Use Balance

The Plan’s transportation analyses reflect the procedural guidance established by the County Council’s growth policy, implemented through Local Area Transportation Review (LATR) and Policy Area Mobility Review (PAMR) processes. This guidance is described below, followed by description of regional transportation and land use assumptions and a brief summary of the alternative local land use scenarios analyzed.

The White Flint Sector Plan proposes an amount and mix of development comparable to the Bethesda CBD and Silver Spring CBD Plans. As shown in Figure 12, all three plan areas are centered on a Metrorail station, are designated Metrorail Station Policy Areas (with a few very minor parcel-specific exceptions), and are of similar geographic size.

Figure 12: Land Use Comparison to Bethesda and Silver Spring

<table>
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<tr>
<th>Sector Plan</th>
<th>Acres</th>
<th>Existing</th>
<th>Future</th>
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<td></td>
<td></td>
<td>Jobs</td>
<td>HH</td>
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<td>White Flint</td>
<td>430</td>
<td>18,100</td>
<td>2,100</td>
<td>48,600</td>
<td>12,300</td>
</tr>
</tbody>
</table>

The Bethesda CBD forecasts shown above are from the April 2004 staging analysis prepared for the Planning Board in moving from Stage I to Stage 2 of the 1994 Bethesda CBD plan. The Silver Spring CBD forecast shown above is from the 2001 Silver Spring CBD plan. In both Bethesda and Silver Spring, subsequent demographic forecasts have reflected the policy to shift new development from jobs toward housing to achieve a better jobs-housing balance, so the Round 7.1 forecasts for both Bethesda and Silver Spring have approximately 10,000 fewer jobs, but the 2030 housing forecasts for both plans are 13,100 and 14,300, respectively.
The primary difference in White Flint is that the change from existing to future is greater than for Bethesda and Silver Spring, a recognition that the transformational growth in the two CBDs inside the Beltway occurred ten to fifteen years ago, whereas that envisioned for White Flint is just beginning.

A. Measures of Effectiveness

The analysis of alternative development scenarios considers three levels of transportation impacts.

- An area wide mobility analysis indicates the degree to which the alternative local land use and transportation scenarios provide an appropriate balance between land use and transportation per current County policies.
- An intersection congestion analysis indicates the degree to which alternative land use or transportation changes affect congestion hot-spots within the Plan area.
- A cordon line analysis demonstrates the relative effects of vehicles generated by alternative local land use scenarios as compared to through travel.

The first two measures are elements of the County’s Growth Policy, called Policy Area Mobility Review (PAMR) and Local Area Transportation Review (LATR). Both PAMR and LATR are summarized below and detailed background information is available on the Department’s website, MontgomeryPlanning.org.

Policy Area Mobility Review

Since the early 1980s, every master plan has considered the balance between land use and transportation by assessing area wide conditions forecast for the plan’s end-state conditions. Policy Area Mobility Review is the current measure of area wide transportation adequacy, introduced into the County Growth Policy in 2007. It is similar to the Policy Area Transportation Review measure that was an element of the Growth Policy since 1982.

PAMR is used to implement the Adequate Public Facilities Ordinance (APFO), which forecasts conditions by assessing the County’s pipeline of approved development and funded near-term transportation system improvements.

PAMR continues a long-standing County policy that higher levels of roadway congestion are appropriate in areas with higher quality transit service. This policy provides multimodal equity across the County and supports the development of pedestrian-oriented, rather than auto-oriented, improvements in Metro Station Policy Areas.

PAMR provides a measure of transportation system adequacy by considering Relative Transit Mobility and Relative Arterial Mobility for each of the County’s policy areas. Through PAMR, the County Council has established transit and arterial level of service (LOS) standards for each policy area by considering area wide adequacy on two scales:

- Relative transit mobility, defined as the relative speed by which journey to work trips can be made by transit as opposed to by auto, is based on the Transit/Auto Travel Time level of service concept in the 2003 Transit Capacity and Quality of Service Manual published by the Transportation Research Board. This concept assigns letter grades to various levels of transit service, so that LOS A conditions exist for transit when a trip can be made more quickly by transit (including walk-access/drive-access and wait times) than by single-occupant auto. This LOS A condition exists in the Washington region for certain rail transit trips with short walk times at both ends of the trip and some bus trips in HOV corridors. LOS F conditions exist when a trip takes more than an hour longer to make by transit than by single-occupant auto.
Relative arterial mobility, defined as the relative speed by which auto trips move during peak congestion periods as compared to the free-flow speed, is a measure of congestion on the County’s arterial roadway network. It is based on the urban street delay level of service in the 2000 Highway Capacity Manual, published by the Transportation Research Board. It assigns letter grades to the various levels of roadway congestion, with letter A assigned to the best levels of service and letter F assigned to the worst levels of service. For a trip along an urban street that has a free-flow speed (generally akin to posted speed) of 40 miles per hour, LOS A conditions exist when the actual travel speed is at least 34 miles per hour, including delays experienced at traffic signals. At the other end of the spectrum, LOS F conditions exist when the actual travel speed is below 10 miles per hour.

PAMR has been used along with Average Congestion Index (ACI) in the development of master plans to determine whether or not the end-state land use and transportation recommendations of the master plan are in balance. Sector plan areas typically address roadway capacity needs by intersection improvements rather than roadway widening. Therefore, the AGP process has evaluated sector plans in conjunction with the master plan and policy area surrounding the White Flint area.

The White Flint Sector Plan area is located within the North Bethesda/Garrett Park Policy Area. Figure 13 shows the forecast PAMR conditions for all policy areas in the County for 2030 along with the White Flint Sector Plan recommendations.

Figure 14 summarizes the supporting travel data, including vehicle miles of travel (VMT) and vehicle hours of travel (VHT) for both free-flow and congested conditions. As indicated in Figure 13, the North Bethesda Policy Area is forecast to operate at:

- Relative Transit Mobility of 77 percent (LOS B – between 75 and 100 percent)
- Relative Arterial Mobility of 37 percent (LOS E – between 25 and 40 percent)

The current Growth Policy requires that all Policy Areas have at Relative Arterial Mobility of at least 40 percent, or LOS D conditions, regardless of the level of transit service provided. Staff proposes that this requirement is too stringent and that higher levels of congestion should be supportable where the Relative Transit Mobility is LOS A or LOS B. Therefore, the Public Hearing Draft Plan results in congestion levels that would require additional mitigation from private development should full buildout occur as forecast and current Growth Policy standards still apply.

The Planning Board and County Council had several discussions regarding the level of arterial mobility appropriate in areas with excellent transit service as the PAMR process was developed and adopted during 2007. The Planning Board’s May 2007 recommendation for PAMR was to allow LOS E arterial mobility in areas with LOS B transit mobility, a concept described by the green line on Figure 13. The Planning Board continues to support this concept.
Figure 13: Policy Area Mobility Review Chart-2030
The assessment of policy area conditions in Figures 13 and 14 reflects the recommended Plan yield for White Flint and Round 7.1 demographic forecasts for all other areas in the Washington metropolitan region. Therefore, while the exhibits are appropriately labeled with a horizon year of 2030, staff does not expect that the full master plan yield for any of the policy areas will be achieved by 2030.

### Derivation of Year 2030 FAMR Results by Policy Area

**White Flint Sector Plan Scenario 12 LU Scenario w/Rnd 7.1 Forecast**

<table>
<thead>
<tr>
<th>Policy Area</th>
<th>VMT (free-flow)</th>
<th>VMT (congested)</th>
<th>Free-Flow Speeds</th>
<th>Congested Speeds</th>
<th>Relative Arterial Mobility</th>
<th>Average Arterial Travel Time</th>
<th>Average Transit Travel Time</th>
<th>Relative Transit Mobility</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aspen Hill</td>
<td>192.00</td>
<td>12.882</td>
<td>32.8</td>
<td>46%</td>
<td>19.8</td>
<td>15.2</td>
<td>20.8</td>
<td>70%</td>
</tr>
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<td>Bethesda/Chevy Chase</td>
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<td>39.110</td>
<td>25.5</td>
<td>40%</td>
<td>19.8</td>
<td>25.8</td>
<td>20.8</td>
<td>75%</td>
</tr>
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<td>Clarksburg</td>
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<td>6.159</td>
<td>30.0</td>
<td>58%</td>
<td>15.2</td>
<td>19.8</td>
<td>20.8</td>
<td>60%</td>
</tr>
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<td>Clovey</td>
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<td>40.3</td>
<td>65%</td>
<td>12.4</td>
<td>13.0</td>
<td>20.8</td>
<td>75%</td>
</tr>
<tr>
<td>Damascus</td>
<td>92.166</td>
<td>4.093</td>
<td>40.4</td>
<td>66%</td>
<td>12.4</td>
<td>13.0</td>
<td>20.8</td>
<td>75%</td>
</tr>
<tr>
<td>Denwood/Shady Grove</td>
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<td>44%</td>
<td>12.4</td>
<td>13.0</td>
<td>20.8</td>
<td>75%</td>
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<tr>
<td>Fairland/White Oak</td>
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<td>36%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
<td></td>
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<td>Gaithersburg City</td>
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<td>15.1</td>
<td>14.6</td>
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<td>Germantown East</td>
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<td>7.797</td>
<td>29.6</td>
<td>63%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
<td></td>
</tr>
<tr>
<td>Germantown West</td>
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<td>6.776</td>
<td>30.5</td>
<td>72%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
<td></td>
</tr>
<tr>
<td>Kensington/Wheaton</td>
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<td>33.593</td>
<td>31.8</td>
<td>42%</td>
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<td>14.6</td>
<td>72%</td>
<td></td>
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<tr>
<td>Montgomery Village/Airpark</td>
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<td>7.165</td>
<td>30.2</td>
<td>68%</td>
<td>15.1</td>
<td>14.6</td>
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<tr>
<td>North Bethesda</td>
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<td>27.4</td>
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<td>15.1</td>
<td>14.6</td>
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<td>North Potomac</td>
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<td>50%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
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</tr>
<tr>
<td>Olney</td>
<td>170.837</td>
<td>10.047</td>
<td>32.3</td>
<td>48%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
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<tr>
<td>Potomac</td>
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<td>33.3</td>
<td>18%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
<td></td>
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<tr>
<td>R &amp; D Village</td>
<td>66.569</td>
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<td>22.5</td>
<td>55%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
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<tr>
<td>Rockville City</td>
<td>277.681</td>
<td>30.870</td>
<td>23.1</td>
<td>40%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
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<tr>
<td>Silver Spring/Takoma Park</td>
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<td>25.165</td>
<td>26.1</td>
<td>69%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
<td></td>
</tr>
<tr>
<td>Silver Spring/Takoma Park</td>
<td>277.675</td>
<td>25.165</td>
<td>26.1</td>
<td>69%</td>
<td>15.1</td>
<td>14.6</td>
<td>72%</td>
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<tr>
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<td>15.1</td>
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<td>Montgomery County Total</td>
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<td>346.562</td>
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<td>45%</td>
<td>37.9</td>
<td>46.3</td>
<td>72%</td>
<td></td>
</tr>
</tbody>
</table>

**Relative Arterial Mobility** measures total FM Peak Period vehicular travel on arterial roadways within each policy area.

**Relative Transit Mobility** measures AM Peak Period travel times for journey-to-work trips originating within each policy area.

VMT = Vehicle Miles of Travel

VHT = Vehicle Hours of Travel
Figure 15 summarizes 2005 PAMR conditions by policy area for comparison purposes. In both 2005 and
2030 conditions, the North Bethesda, Bethesda/Chevy Chase, and Silver Spring/Takoma Park are the three
most urban areas in the County, reflected by:

- shorter than average travel times for journey-to-work by both auto and transit, reflecting the proximity of
  both local and regional destinations
- lower than average roadway network travel speeds for both free flow and congested travel times.

Local Area Transportation Review (LATR)

The Plan supports redevelopment into a transit-oriented community with an emphasis on pedestrian
accessibility, connectivity, and safety. The amount of additional development that the Plan area can
accommodate by providing additional intersection capacity requires a tradeoff between the level of service
for vehicles compared to that provided for pedestrians. Staff proposes that no pedestrian crossings are longer
than 60 feet between curbs and refuge areas; generally equivalent to five travel lanes. Crossings of four lanes
or fewer are desirable.

The intersection analysis applies the Critical Lane Volume (CLV) methodology from the Department’s Local
Area Transportation Review (LATR) guidelines. The CLV values are converted to a volume-to-capacity, or V/C
ratio, by dividing the current or forecasted CLV values by the applicable congestion standard.

As shown in Figure 16, the Growth Policy establishes acceptable levels of congestion for different policy areas
based which alternative modes of transportation are available. In rural policy areas, where few alternatives to
auto transport exist, the congestion standard is 1350 CLV (which equates to the middle range of LOS D). In
Metro Station Policy Areas, where multiple alternatives to auto transport are provided, the congestion standard
is 1800 CLV.

The Plan recommends extending the White Flint Metro Station Policy Area to encompass the entire Sector
Plan area, so that all intersections in the Plan area would have a congestion standard of 1800 CLV. Currently,
some of the intersections have a congestion standard of 1600 CLV.
### Figure 15: Policy Area Mobility Review Table 2005

#### Table: Derivation of Year 2005 PAMR Results by Policy Area

<table>
<thead>
<tr>
<th>Policy Area</th>
<th>VMT</th>
<th>VMT (free-flow)</th>
<th>VMT (congested)</th>
<th>Free-Flow Speeds</th>
<th>Congested Speeds</th>
<th>Relative Arterial Mobility</th>
<th>Relative Transit Mobility</th>
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<tr>
<td>Bethesda/Chevy Chase</td>
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<td>4,992</td>
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<td>45%</td>
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<td>57,413</td>
<td>1,105</td>
<td>3,396</td>
<td>41.4</td>
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<td>50%</td>
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<td>9,194</td>
<td>3,396</td>
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<td>50%</td>
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<tr>
<td>Damascus</td>
<td>57,413</td>
<td>1,105</td>
<td>3,396</td>
<td>41.4</td>
<td>23.6</td>
<td>50%</td>
<td>50%</td>
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<td>Derwood/Shady Grove</td>
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<td>49%</td>
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<td>18,734</td>
<td>32.1</td>
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<td>50%</td>
<td>50%</td>
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<td>50%</td>
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<td>55%</td>
<td>55%</td>
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<td>19.0</td>
<td>55%</td>
<td>55%</td>
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<td>12,896</td>
<td>26,094</td>
<td>31.8</td>
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<td>50%</td>
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<td>Montgomery Village/Airpark</td>
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<td>3,065</td>
<td>5,921</td>
<td>30.1</td>
<td>15.7</td>
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<td>52%</td>
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<td>North Bethesda</td>
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<td>11.4</td>
<td>46%</td>
<td>46%</td>
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<tr>
<td>North Potomac</td>
<td>53,289</td>
<td>1,611</td>
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<td>61%</td>
<td>61%</td>
</tr>
<tr>
<td>Olney</td>
<td>136,844</td>
<td>3,972</td>
<td>7,737</td>
<td>34.5</td>
<td>17.7</td>
<td>51%</td>
<td>51%</td>
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<td>Potomac</td>
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<td>16.6</td>
<td>50%</td>
<td>50%</td>
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<tr>
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<td>16.6</td>
<td>69%</td>
<td>69%</td>
</tr>
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<td>Rockville City</td>
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<td>25.6</td>
<td>12.2</td>
<td>48%</td>
<td>48%</td>
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<tr>
<td>Silver Spring/Takoma Park</td>
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<td>20,818</td>
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<td>21.5</td>
<td>55%</td>
<td>55%</td>
</tr>
<tr>
<td>Rural West</td>
<td>171,011</td>
<td>4,596</td>
<td>6,411</td>
<td>37.2</td>
<td>26.7</td>
<td>72%</td>
<td>72%</td>
</tr>
<tr>
<td>Montgomery County Total</td>
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<td>121,552</td>
<td>238,725</td>
<td>31.2</td>
<td>15.9</td>
<td>51%</td>
<td>51%</td>
</tr>
</tbody>
</table>

- **Relative Arterial Mobility** measures total PM peak period vehicular travel on arterial roadways within each policy area.
- **Relative Transit Mobility** measures AM peak period travel times for journey-to-work trips originating within each policy area.
- **VMT** = Vehicle Miles of Travel
- **VHT** = Vehicle hours of Travel
Figure 17 summarizes the congested intersections under both existing conditions and the Draft Plan scenario. As indicated in Figure 17:

- none of the intersections in the Plan area currently exceed either the 1600 or 1800 congestion standards
- just two of the intersections (MD 355 at Old Georgetown Road and Old Georgetown Road at Executive Boulevard) are forecast to slightly exceed the 1800 CLV congestion standard at Plan buildout during the evening peak hour. Staff finds that the results in Figure 17 reflect an appropriate indicator of balance for 25-year forecasts.

Figure 16: Intersection Congestion Standards by Policy Area
In addition to the intersection congestion in the Plan area and around the cordon line, staff examined congestion at the southern and western portals where traffic volumes are expected to be the highest along Montrose Parkway and MD 355. At Montrose Parkway and Tildenwood Lane, the peak hour forecast CLV is 1943 and at MD 355 and Strathmore Avenue (MD 547) the peak hour forecast CLV is 1852. These forecasts are higher than the current CLV congestion standard of 1600 for the North Bethesda Policy Area. They are typical, however, of CLV forecasts for intersections on heavily traveled arterial routes in sector plans where smart growth development is being encouraged by County policy, including the Silver Spring CBD Sector Plan in 2000, the Bethesda CBD Sector Plan staging analysis in 2004, and the Shady Grove Sector Plan in 2006. Staff finds that forecast CLV values of up to 2000 are indicative of some delay, but not enough to induce diversion to residential streets.

Cordon Line Analysis

A cordon line analysis can quickly gauge traffic levels by comparing total traffic volumes entering or leaving a study area for different horizon years or development scenarios. Over the course of the Plan process, three separate cordon line analyses were conducted for different purposes.

- A subregional cordon line considered flows into and out of the broader North Bethesda commercial area (Figure 18). This cordon line generally reflects the boundary between analysis that applied the TRAVEL/3 system level model and analysis that applied the Local Area Model.
- A Sector Plan boundary cordon line tracked vehicles entering and leaving the Plan area.
- An inner cordon line was established that matches the Sector Plan boundary cordon line but is south rather than north of Montrose Parkway. This cordon line excludes Montrose Parkway from the analysis, which is appropriate for considering cordon line capacity constraints because the east-west capacity on Montrose Parkway includes through traffic.
For the same consideration regarding through traffic, it would have been desirable to treat Old Georgetown Road in the same manner (drawing a cordon line to the east, rather than to the west) but the number of network alternatives examined during Plan development that altered Old Georgetown Road and access options in the Mid-Pike Plaza and Metro West Districts precluded consistent application of this cordon line concept.

The inner cordon line was used to assess of forecast traffic volumes based on trip generation and a constant level of through traffic as a quick-response sensitivity test to land use alternatives. These conceptual cordon line volumes are reflected in the bar chart comparisons of land use volumes and may differ slightly from the volumes shown on traffic assignments.

Figure 18: Subregional Network Constraints
Other Considerations

The development of the Plan recommendations also considered the transportation system performance measures described below.

Metrorail System Capacity

About 4,000 people board Metrorail at the White Flint station on a typical weekday. The morning and evening peak periods account for a total of 73 percent of the boardings. The number boarding in the morning peak period (1,400 to 1,500) is very close to the number boarding in the evening peak period, indicating that the use of Metrorail for residents in White Flint (who typically work in the morning) and workers in White Flint (who typically board during the evening) is about equal. There are more workers than residents in White Flint but the transit mode share for residents is higher than it is for workers, based primarily on White Flint’s location in the region (and therefore housing affordability and parking availability characteristics that affect journey-to-work travel).

As of October 2006, about 41 percent of the 1,158 spaces in parking garage at White Flint are filled, its maximum use Mondays through Thursdays. On a Friday, about 31 percent of the spaces are filled.

The White Flint Sector Plan recommends adding a northern Metrorail station entrance to bring more jobs and dwelling units within walking distance of the station platform and to disperse transit station pedestrian activity. WMATA is studying alternatives for the northern entrance. Staff finds that while Metrorail station access improvements are needed, the overall Metrorail system line-haul capacity is sufficient to accommodate Plan development.

Staff reviewed forecast transit line capacity for the western leg of the Red Line during the MD 355/I-270 Corridor Study in 2006. WMATA completed their Metrorail Station Access and Capacity Study in April 2008, which included an assessment of long-range system capacity. Both studies concluded that sufficient capacity exists to accommodate additional development in White Flint.

Figure 19: Metrorail Red Line Capacity and Demand

![Figure 19: Metrorail Red Line Capacity and Demand](image)
Figure 19 presents M-NCPPC analysis of capacity increases along the Red Line. At the Washington, D.C. boundary, forecasts indicated a peak-hour, peak direction demand of approximately 19,000 riders, within the forecast 23,000 seat capacity (assuming 2.5 minute headways, eight car trains, and 120 passengers per car). A similar relationship between demand and capacity existed at White Flint (with the capacity constrained by a then-assumed Grosvenor turnback).

Figure 20 summarizes the WMATA analysis of the forecast year 2030 morning peak hour flows completed in September 2008. They are slightly more conservative than the M-NCPPC numbers, with a peak load point of approximately 15,000 riders per hour occurring at Dupont Circle.

From a roadway system perspective, jobs contribute more to congestion than households, as the volume-to-capacity constraint is greatest for vehicles leaving White Flint during the evening peak period. From a Metrorail system perspective, however, households potentially contribute more to peak-load congestion, as White Flint employees are either traveling in the reverse-peak direction (i.e., northbound in the morning) or are traveling at the end of the line (i.e., from Shady Grove to White Flint in the morning) where demand is far below capacity. The addition of 10,100 new households, however, is not expected to constrain Metrorail operations on the Red Line in 2030 because:

- 4,300 of those households are already in the 1994 Plan and reflected in WMATA forecasts
- the 5,800 additional households are expected to generate approximately 550 peak hour commuters, based on the forecast ratio of employed residents per dwelling unit (0.85, higher than the current 0.71), the percent of employed residents traveling during the peak one hour within the peak period (0.28), and the transit mode share for residential work trips (40 percent).

Even if all transit users traveled in the peak direction to the peak load point at Dupont Circle, the 550 additional trips would not cause the 2030 peak hour demand in Figure 20 to approach the 23,000 capacity mark.
Figure 20: WMATA Red Line Forecast Peak Hour Loads

### Current Conditions

<table>
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### Public Hearing Draft Plan (Scenario 12) Conditions

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### Increase, 2005 to Public Hearing Draft Plan

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<td>10830 8640</td>
<td>8740 11120</td>
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Figure 21: Sector Plan Cordon Line Traffic Volumes

Figure 21 compares existing and forecast traffic volumes at the Sector Plan cordon line. In general, the cordon line serves as the boundary between the robust network of local streets in the Plan area and the more sparse network beyond the Plan boundary, particularly to the south and west. Therefore, traffic volumes at these locations are substantially higher than in the interior of the Plan area.

At the cordon line, the total traffic volume will increase by about 80 percent, from 297,500 vehicles per day to 517,900 vehicles per day. The heaviest volumes will occur on the two state highways, Rockville Pike (MD 355) and Old Georgetown Road (MD 187), with between 65,000 and 80,000 vehicles per day.

By comparison, Wisconsin Avenue (MD 355) and Connecticut Avenue (MD 185) both currently carry 70,000 vehicles per weekday immediately south of the Capital Beltway (as does Arlington Boulevard in the vicinity of Glebe Road in Arlington County). The daily capacity of MD 355 however, is greater north of the Capital Beltway than south of the Beltway due to differences in directional traffic flows. South of the Beltway, both local and regional flows are southbound in the morning and northbound in the evening. Between the Beltway and the White Flint Sector Plan, the flows will be more balanced, with forecast peak hour volumes of about 3,500 to 3,700 vehicles in each direction.

Traffic volumes and volume growth will be lower within the Plan area due to the more robust roadway network. In general, traffic volumes along Rockville Pike today in the Plan area range from 45,000 to 50,000 vehicles per day and are forecast to grow slightly to about 55,000 vehicles per day.

The Sector Plan analysis, like the Growth Policy, focuses on mobility considerations during weekday peak periods. The stakeholders in the Plan area are concerned that midday and weekend traffic congestion rivals that experienced during weekday peak periods. Staff found that while midday and weekend conditions are not substantially better than weekday peak period conditions, the weekday peak periods remain the critical time periods for which the transportation system should be designed.
Figure 22 shows traffic volumes by time of day and day of week on Rockville Pike near Woodmont Country Club, aggregated by 15-minute time slices over a 13-month period and presented for a typical week from Sunday through Saturday. Each of the weekdays shows a three-pronged peaking characteristic:

- A morning peak period with generally 4,000 to 4,500 vehicles per hour
- A midday peak period with generally about 5,000 vehicles per hour
- An afternoon peak period with 5,500 to 6,000 vehicles per hour.

By contrast, the Saturday volumes peak in the early afternoon with an average of just over 5,000 vehicles per hour. While both midday and weekend traffic volumes are higher than the weekday morning peak period, the weekday evening peak period remains the period with consistently highest traffic volumes.

Figure 22: Rockville Pike Traffic Volumes by Time of Day

Vehicular Travel Times

Like traffic volumes, travel times on Rockville Pike are no worse during midday or weekends than they are during weekday peak periods. Figure 23 is an analysis of the travel time along Rockville Pike between Strathmore Hall and Woodmont Country Club for various times of day using data collected during late fall 2006. At the posted speed of 40 miles per hour, the free-flow travel time speed for this 2.7 mile long segment of roadway would be about four minutes, if all the traffic signals were green. The fastest observed travel time was five minutes on a weekday evening at about 10 p.m., and reflects about one minute of random delay at traffic signals along the route.
Most of the 37 observed travel times fall into a band between eight and 10 minutes. A travel time of 10 minutes means that the congested travel time is twice as long as the uncongested travel time. In other words, the congested travel speed is, 50 percent of the free flow speed. The 50 percent value is also the threshold between LOS D and LOS E conditions in the Transportation Research Board’s Highway Capacity Manual and applied in the PAMR process. LOS E conditions are generally recognized to be those under which the person-throughput of a facility is optimized. From the perspective of the customer, a LOS E grade is undesirable, but maximal system throughput, rather than individual customer speed, is the most efficient use of scarce resources such as land and capital budgets.

The reliability of the transportation system is also an element of concern. Two of the 37 travel time runs exceeded 12 minutes, one of them a Saturday in December (14 minutes) and the other a Tuesday in November (18 minutes). In neither case was there a notable cause for the delay, such as a special event or an observed or reported incident. These outliers indicate that as demand approaches true system capacity, the transportation system can become so unstable that relatively small variations or disturbances in flow can create fairly substantial delays. These delays are often memorable, since most travelers budget for expected (i.e., LOS D) conditions.

Figure 23 also shows that, like the midday and weekend traffic volumes, the midday and weekend travel times are generally about the same as, but not worse than, the weekday evening peak period travel times. Part of the perception regarding midday and weekend traffic may relate again to time expectations; travelers may expect quicker travel times for midday or weekend trips so that a ten minute trip up the Pike at lunch feels more burdensome than the same trip up the Pike at 5:00 p.m. But from a system staging perspective, the planning objective is to gain the greatest efficiencies from the infrastructure, so the Plan is designed to accommodate the weekday peak period travel demands.
Figure 24: Weekday Evening Peak Period Travel Speeds

Figure 24 provides a different perspective of travel time northbound during the weekday evening peak period, showing the specific locations where delays occurred. Generally, traffic in the Plan area moved at 25 to 35 miles per hour, with delay associated with a red traffic signal at Nicholson Lane.
Local Transit System Coverage and Use

The Plan area is served by Ride On and Metrobus routes as shown in Figure 25 and summarized below.

- **Ride On Route 5 (Twinbrook to Silver Spring)** operates in a two-way direction on Rockville Pike between Old Georgetown Road and Strathmore Avenue. It runs as often as every ten minutes during peak hours and carries about 2,100 passengers on an average weekday.

- **Ride On Route 26 (Montgomery Mall to Glenmont)** operates in a two-way direction on Rockville Pike between Old Georgetown Road and Marinelli Road. It runs as often as every 20 minutes during peak hours and carries about 3,200 passengers on an average weekday.

- **Ride On Route 38 (Montgomery Mall to Wheaton)** operates in a two-way direction on Rockville Pike between Montrose Road and Nicholson Lane. It runs as often as every 20 minutes during peak hours and carries about 1,400 passengers on an average weekday.

- **Ride On Route 46 (Montgomery College to Medical Center)** operates in a two-way direction along a large segment of Rockville Pike. It runs as often as every 15 minutes during peak hours and carries about 4,000 passengers per day.

- **Ride On Route 81 (Rockville to White Flint via Tower Oaks)** ends at the White Flint Metrorail Station and uses Marinelli Road to access the station in both directions. This route provides service every 30 minutes and operates only during peak hours. It carries about 200 passengers per weekday.

- **Metrobus Route C8 (College Park to White Flint)** ends at the White Flint Metrorail Station and uses Marinelli Road to access the station in both directions. This route provides service every 35 minutes during peak hours.

**Metrorail** serves as the line-haul service in the corridor. The Metrobus and Ride On bus services serve two purposes:

- primarily, to provide feeder service to the Metrorail system
- secondarily, to provide circulator services for the communities in the study area.

As the Plan area develops, the secondary purpose will become more important, but will still be less important than the primary purpose, at least during peak commuting periods when bus transit system capacity is constrained.
Figure 25: Existing Public Transit Services

Figure 26 shows the current concept to provide six bus bays at the North Bethesda Town Center development at the LCOR property. Travel/3 Forecasting Assumptions
B. Travel Demand Forecasting Process and Assumptions

The travel demand forecasting process includes three levels of analysis: TRAVEL/3, TRAVEL/3 post processing, and CLV intersection analysis.

The Department’s regional travel demand forecasting model, TRAVEL/3, is used to develop forecast travel demand results for weekday travel and PM peak periods. TRAVEL/3 is a four-step model, consisting of:

- trip generation: person trips generated by given types and densities of land uses within each TAZ
- trip distribution: person trips generated by each TAZ that will travel to each of the other TAZs within the metropolitan area
- mode split: travel mode of the person trips, including single-occupant auto, multiple-occupant auto, transit, or a non-motorized mode such as walking or bicycling
- traffic assignment: the roadways used for vehicular travel between TAZs.

The TRAVEL/3 model incorporates land use and transportation assumptions for the Metropolitan Washington region, using the same algorithms as applied by the Metropolitan Washington Council of Governments (MWCOG) for air quality conformity analysis. Figure 27 shows the relationship of Montgomery County to the regional travel demand network, featuring the coding of street network characteristics to reflect the general level of adjacent development density.
The TRAVEL/3 provides system-level results that are used directly to obtain the Policy Area Mobility Review forecasts for the County’s Policy Area Transportation Review. The system-level results are also used as inputs to the finer grain analytic tools described below.

The second level of analysis consists of post processing techniques applied to the TRAVEL/3 forecasts, as described in NCHRP Report 255. These techniques include refining the morning and evening peak hour forecasts to reflect a finer grain of land use and network assumptions than included in the regional model, such as the location of local streets and localized travel demand management assumptions. The NCHRP 255 analyses are used to produce the cordon line analyses.

The third level of analysis is intersection congestion, using the Critical Lane Volume (CLV) methodology described in the Department’s Policy Area Mobility Review/Local Area Transportation Review (PAMR/LATR) Guidelines.

**Travel/3 Forecasting Assumptions**

The *White Flint Sector Plan* forecasts assumed the following parameters:

- A 2030 horizon year, the most distant horizon year for which forecast land use and transportation system development is available.
- Regional growth per the MWCOG Cooperative Forecasting Process. The most current round of Cooperative Forecasts was used (Round 7.0 for the initial forecasts in early 2007 and Round 7.1 for the remaining forecasts in fall 2007 and early 2008. The Round 7.1 forecasts reflect the recommendations of the Base Realignment and Closure (BRAC) Commission as of August 2007, including 2,500 new employees at the National Naval Medical Center.
For the Washington region, the Round 7.1 forecasts include an increase from 3.0 million jobs and 1.9 million households in 2005 to 4.2 million jobs and 2.5 million households in 2030.

For Montgomery County, the Round 7.1 forecasts include an increase from 500,000 employees and 347,000 households in 2005 to 670,000 employees and 441,300 households in 2030.

For the Plan area, the Round 7.1 forecasts include an increase from 5.6 million square feet of development and 2,100 households in 2005 to 7.9 million square feet of development and 6,000 households in 2030.

Transportation improvements in the region’s Constrained Long Range Plan (CLRP), a fiscally constrained transportation network. Notable projects assumed to be in place for the Plan’s buildout include:

- elimination of the WMATA turnback at Grosvenor
- the Corridor Cities Transitway from Shady Grove to Clarksburg
- the Purple Line between Bethesda and Silver Spring
- the Montrose Parkway, including an interchange at Rockville Pike
- the Intercounty Connector
- express toll lanes on I-270 from I-370 to the City of Frederick.

Local Area Modeling Process and Assumptions

The Department’s Local Area Modeling (LAM) process uses NCHRP Report 255 techniques to convert the TRAVEL/3 system level forecasts to intersection-level forecasts. The LAM process is then used as a pivot-point technique to reflect changes to the localized land use or transportation network, providing both cordon line and network analysis results.

The TRAVEL/3 model represents the White Flint Metrorail Station Policy Area as two transportation analysis zones (TAZ). The White Flint LAM disaggregates these two TAZ into twelve subzones, and the Sector Plan area is represented by 20 subzones as indicated in Figure 28.
The LAM process uses trip generation rates that are customized to reflect both existing conditions and future changes, considering both the land use types and changes in travel behavior. Figure 29 shows the trip generation rates used in the LAM.
Figure 29: Local Area Model Peak Hour Trip Generation

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These trip generation rates reflect a combination of Local Area Transportation Review rates for typical development in Metro Station Policy Areas such as White Flint and were calibrated to match the observed traffic counts, considering the amount of through traffic in the roadway network so that the LAM volumes at the network cordon line are within two percent of observed count data for both morning and evening peak hours.

The trip generation rates shown in Figure 29 are generally lower than those found in the Institute of Transportation Engineers (ITE) trip generation report, particularly for commercial land uses. The commercial rates are comparable with the LATR/PAMR Guidelines for the Silver Spring, Bethesda, and Friendship Heights CBDs. They reflect the fact that ITE rates for most commercial locations do not have White Flint’s transit availability and usage.

The residential trip generation rates are not as high as the ITE rates because the ITE rates for multifamily housing do reflect the fact that most multifamily housing units have, almost by definition, sufficient density to support transit service.

Finally, the retail trip generation rates in White Flint, similar to those in the Bethesda and Silver Spring CBD, incorporate a discount for pass-by and diverted-link trips.

4. Alternatives Considered

A. Timeline

The Sector Plan studies began in fall 2006. The analysis of alternative land use and transportation system scenarios followed the iterative process summarized below. Additional details and presentation materials are available at MontgomeryPlanning.org.

- Spring 2007: Analysis of three development scenarios—minimal, moderate, and great change—and multiple local street networks, culminating in a status report to the Planning Board on October 8, 2007.
- Fall 2007: Refinement of the development proposals in the moderate land use scenario and review of an local street system expanded beyond the Sector Plan area, culminating in a recommended plan concept report to the Planning Board on January 31, 2008.
B. Land Use and Network Alternatives

Figure 30 shows the land use alternatives considered in the development of the White Flint Sector Plan.

Figure 30: Land Use Scenarios Considered During Plan Development

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<th>Date</th>
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<th>Scenario Scenario Title in Analysis Database</th>
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<td>June 13</td>
<td>Scenario 12</td>
<td>13.9m</td>
<td>12,299</td>
<td>20,900</td>
</tr>
</tbody>
</table>

Because each land use generates a different number of trips, there is a non-linear relationship between the amounts of residential and commercial development and their cordon line volumes. Residential uses generate fewer vehicle trips per square foot than do commercial uses. Figure 31 shows this relationship graphically.

Scenario 12 has approximately 13.9 million square feet of commercial space and about 14.8M square feet of residential space, a total nearly 29 million square feet, of which about 52 percent is residential. This is one of the points located along the blue line in Figure 30. If a development is more residential, more total development can be accommodated with the same peak hour trip generation impact. For instance, at 55 percent residential, the Plan could accommodate 30 million square feet of development and at 70 percent residential, the Plan could accommodate 40 million square feet of development. At more than 80 percent residential, the congestion constraints would change as the Plan would become more of a housing resource than a job resource and the peak load would be for traffic heading into the Plan area (or home) during the evening peak period.
The Plan identifies a zoning development capacity of nearly 43 million square feet, assuming that all properties build to the theoretical maximum of the proposed CR Zone. Full buildout, however, is not realistic for two reasons. First, market forces and site constraints rarely permit full buildout of a given zoning capacity; observed yields across a family of zones or in mature master plan areas tend to be around two-thirds of the capacity.

Second, the White Flint staging plan identifies caps for each of three stages beyond which the Planning Board will not approve additional development.

Figure 31: Jobs–Housing Ratio Effect on Plan Trip Generation

![Better J/HH Ratios Use Network Capacity More Effectively](image)

*Constant level of peak trips*
Figure 32 describes the street network concepts considered during Plan development.

**Figure 32: Street Network Concepts Considered During Plan Development**

<table>
<thead>
<tr>
<th>Timeframe</th>
<th>Network Name</th>
<th>Concepts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall 2006</td>
<td>0</td>
<td>Existing conditions</td>
</tr>
<tr>
<td>Fall 2006</td>
<td>V1</td>
<td>Constrained Long Range Plan – includes Montrose Parkway, Nebel Street Extended, Chapman/Citadel Avenues</td>
</tr>
<tr>
<td>Summer 2007</td>
<td>A1 thru A7</td>
<td>New local streets – evolved according to local land uses</td>
</tr>
<tr>
<td>Summer 2007</td>
<td>B</td>
<td>New local streets plus Rockville/Woodglen one-way couplet</td>
</tr>
<tr>
<td>Summer 2007</td>
<td>C</td>
<td>New local streets plus Main/Marinelli and Nicholson/Executive one-way couplets</td>
</tr>
<tr>
<td>Summer 2007</td>
<td>D</td>
<td>New local streets plus Nicholson/Executive, Old Georgetown/Marinelli, and southbound Old Old Georgetown one-way couplets</td>
</tr>
<tr>
<td>Summer 2007</td>
<td>E</td>
<td>New local streets plus Rockville/Woodglen one-way couplet</td>
</tr>
<tr>
<td>Fall 2007</td>
<td>F</td>
<td>New local streets plus Rockville/Woodglen and Old Georgetown/Main one-way couplets</td>
</tr>
<tr>
<td>Spring 2008</td>
<td>G</td>
<td>Glatting Jackson network (without Randolph crossing CSX at grade)</td>
</tr>
<tr>
<td>Spring 2008</td>
<td>H1 thru H2</td>
<td>Glatting Jackson network plus Montrose Parkway interchange</td>
</tr>
</tbody>
</table>

The Plan recommendations combine Scenario 12 and roadway network A7, shown in Figure 33. Current conditions are shown in Figure 34 for comparison purposes. The recommended Plan in Figure 33 contains several advantages as compared to the existing network in Figure 34:

- a finer grain of streets provides walkable block lengths and continuity with the Nebel Street, Old Georgetown Road, and Executive Boulevard extensions
- the Montrose Parkway provides additional connectivity to I-270 and across the CSX tracks for both through and local traffic
- a reduced number of vehicle travel lanes along Rockville Pike improves the pedestrian experience.
Figure 33: Scenario 12 Roadway Network

White Flint Sector Plan
Scenario 12 – Network A7 - July 2008 Preferred

P+M peak hour volumes shown

- V/C ratio 1.0 - 1.1
- V/C ratio > 1.1
- new one-way street
- approach > 4 lanes
Figure 34: Existing Roadway Network

White Flint Sector Plan
Existing conditions

- V/C ratio 1.0 – 1.1
- V/C ratio > 1.1
- approach > 4 lanes
C. Concepts Tested But Not Incorporated

During the development of the Plan, several network concepts were evaluated as described in the following paragraphs.

Non-Auto Driver Mode Share of 50 Percent

For a given level of development, the vehicular traffic burden can be reduced by reducing the percentage of trips made by auto drivers. Walkers, bikers, transit users, and carpool passengers are all “non-auto drivers.”

Figure 35 compares evening peak hour, outbound vehicle trips generated by White Flint development for three development scenarios in Figure 24:

- The 1992 Plan (Scenario 2)
- Alternative 2A (Scenario 4)
- Alternative 3 (Scenario 5)

And three levels of NADMS:

- The current level of 26 percent
- The recommended level of 39 percent
- The highest level achieved in the County (Silver Spring) of 50 percent

Figure 35: Trip Generation Sensitivity to Mode Share Assumptions

Figure 35 yields two conclusions:

- Adjusting employee mode shares in White Flint can take hundreds of peak hour, peak direction vehicles off the roadway network. Alternative 2A is similar to the Plan recommendation and the difference between the current 26 percent NADMS (with a cordon line volume of 22,400 vehicles) and the proposed 39 percent NADMS (with a cordon line volume of 21,200 vehicles) is that the higher NADMS has 1,200 fewer peak hour vehicles.
- Changing mode share goals by themselves, however, will not offset all the traffic growth by master planned development. For each of the three levels of development shown, the variation in traffic volumes generated by the different TDM levels is not as great as the variation in traffic generated by different land use scenarios themselves.
Staff believes that the 39 percent NADMS is achievable in White Flint given the range of parking management and TDM strategies noted in Figure 1. While the Silver Spring CBD is able to achieve a 50 percent NADMS, staff does not find this achievable in White Flint for three reasons.

- The Silver Spring CBD is currently served by express bus service along the US 29 corridor and by a high level of bus-to-bus transfer at the Silver Spring Transit Center where 34 bus bays are planned to accommodate over 90,000 transit boardings per day.
- The Silver Spring CBD is approximately three miles closer to the regional core.
- The Silver Spring CBD has a greater amount of transit-dependent households, both within the adjacent policy areas and in nearby commuter sheds.

Realigning the North Bethesda Transitway

The North Bethesda Transitway is a master-planned transitway connection linking Rock Spring Park to the Grosvenor Metrorail station. The study team considered revising the North Bethesda Transitway alignment to connect to the White Flint Metrorail station rather than to the Grosvenor Metrorail station. This option was not recommended for two reasons.

- The White Flint Metrorail station is approximately one mile farther from Rock Spring Park than is the Grosvenor Metrorail station. This additional distance would both reduce the effectiveness of the connection for Rock Spring Park users as well as increase the cost of the transitway alignment.
- An effective transitway connection would be more feasible at the Grosvenor Metrorail station based on the Metrorail location (aerial versus below grade) and the amount of immediately adjacent development.

Alternative Treatments along Rockville Pike

During the initial development of transportation network concepts, staff evaluated a variety of concepts for Rockville Pike (Figure 36) based on their effect on transportation system performance, their effect on the pedestrian experience and character of the Pike, and their expected fiscal and community impacts.

Figure 36: Alternative Treatments for Rockville Pike

<table>
<thead>
<tr>
<th>Alternative</th>
<th>Description</th>
<th>Peak Capacity</th>
<th>Safety and Efficiency</th>
<th>Pedestrian Experience</th>
<th>Character</th>
<th>Community disruption</th>
<th>Cost</th>
<th>Most applicable for</th>
</tr>
</thead>
<tbody>
<tr>
<td>Do nothing</td>
<td>6 lanes</td>
<td>Fair</td>
<td>Good</td>
<td>Poor</td>
<td>Poor</td>
<td>None</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Streetscape Utilities, trees, bricks</td>
<td>Fair</td>
<td>Good</td>
<td>Fair</td>
<td>Fair</td>
<td>Minor</td>
<td>$20M/mi</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Boulevard 50’ median for landscaping, perhaps future transit</td>
<td>Good</td>
<td>Good</td>
<td>Good</td>
<td>Good</td>
<td>Minor</td>
<td>$50M/mi</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Add a lane</td>
<td>6 lanes</td>
<td>Good</td>
<td>Fair</td>
<td>Poor</td>
<td>Poor</td>
<td>Moderate</td>
<td>$50M/mi</td>
<td></td>
</tr>
<tr>
<td>One-way pair</td>
<td>3 NB on Pike plus 3 SB on Woodson</td>
<td>Good</td>
<td>Good</td>
<td>Good</td>
<td>Good</td>
<td>Substantial</td>
<td>$100M/mi</td>
<td>CBD land uses and densities with grid street availability</td>
</tr>
<tr>
<td>Multiway Boulevard 6 lanes + 2 lanes and parking in local roadway</td>
<td>Good</td>
<td>Fair</td>
<td>Good</td>
<td>Good</td>
<td>Moderate</td>
<td>$100M/mi</td>
<td>Low density land uses requiring frontage/parking</td>
<td></td>
</tr>
<tr>
<td>Grade separate (Pike below) Single intersection interchange</td>
<td>Good</td>
<td>Good</td>
<td>Excellent</td>
<td>Excellent</td>
<td>Moderate</td>
<td>$100M</td>
<td>High volume arterial “rungs” located between urban centers</td>
<td></td>
</tr>
<tr>
<td>Depress Pike below deckover Old Georgetown - Martinelli</td>
<td>Good</td>
<td>Good</td>
<td>Excellent</td>
<td>Excellent</td>
<td>Moderate</td>
<td>$250M</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Initial stakeholder participation confirmed the staff position that a “do nothing” alternative would not satisfy the need to improve the pedestrian experience and change the character of the Pike through good design.

One proposal incorporated line-haul light-rail transit (LRT) in a 50-foot wide median along Rockville Pike. This concept was not pursued because:

- Metrorail will provide sufficient line-haul services in the corridor
- the capital costs and space requirements associated with LRT would increase implementation costs and right-of-way requirements
- coordination would be needed with adjacent sections of the Pike outside the Plan area to develop an independent operating segment.

Staff found that an additional general purpose lane to increase vehicular capacity would also exacerbate the pedestrian experience and character concerns.

Proposals to convert Rockville Pike and Woodglen Drive into either a one-way couplet or a multi-way boulevard (with continuous service roads) would increase capacity but be difficult to implement. Similarly, proposals for depressing the Pike below grade could greatly enhance the local character and experience, but at a prohibitively high cost.

The review of concepts shown in Figure 36 helped direct the Plan recommendations toward the boulevard treatment included in the draft Plan.

**Transportation System Concepts Proposed by Glatting Jackson**

In November 2007, a group of private sector interests hired the transportation consulting firm Glatting Jackson to develop a conceptual local street network. Glatting Jackson held a design charrette and produced the network shown in Figure 37. Their network reflects many local street concepts already developed, and included new concepts that staff had not previously entertained:

- stop construction of the Montrose Parkway interchange
- raise Nebel Street to intersect Montrose Parkway at grade at the elevation of the Montrose Parkway bridge across the CSX tracks
- extend the north/south portion of “Old” Old Georgetown Road north across Montrose Road as a six-lane road to connect to Rockville Pike near Bou Avenue
- extend the east/west portion of Old Georgetown Road east across the CSX tracks to intersect a realigned Randolph Road at Parklawn Drive
- widen Rockville Pike to incorporate back-in angled parking and a fourth travel lane that would provide parking maneuvering space.
Figure 37: Glatting Jackson Roadway Network Concept
Figure 38 summarizes the staff’s evaluation of removing the Montrose Parkway interchange. The analysis showed that an at-grade system of roadways would achieve a superior urban design outcome, but would not provide superior mobility and would introduce substantial uncertainty into the planning process, take several years longer to implement, and have higher capital costs.

The primary limitation of the Glatting Jackson network is that the two proposed roadway extensions had substantial implementation challenges.

- The northward extension of “Old” Old Georgetown Road would pass directly to the west of the Monterey high-rise condominium, removing off-street parking spaces and introducing through traffic into a residential enclave.
- The eastward extension of Old Georgetown Road would pass across or adjacent to the Pepco substation on Parklawn Drive.

**Figure 38: Montrose Parkway Interchange Sensitivity Analysis**

<table>
<thead>
<tr>
<th>Objective</th>
<th>Interchange</th>
<th>Network of Streets</th>
<th>Objective better achieved by</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide local mobility</td>
<td>Travel/congestion focused on major highway corridors; four intersections have wide (&gt; 4 lane) approaches to meet demand</td>
<td>Travel and congestion dispersed across greater number of streets; six intersections have wide (&gt; 4 lane) approaches to meet demand</td>
<td>Neither; both achieve objective by different means</td>
</tr>
<tr>
<td>Provide regional access</td>
<td>East-west connection across White Flint encouraged within Montrose Parkway corridor with greenway treatment and access management</td>
<td>Depends upon proposed land use changes and shared-use path treatment</td>
<td>Unknown</td>
</tr>
<tr>
<td>Urban design</td>
<td>Reduced pedestrian connectivity at interchange; design may discourage walking</td>
<td>Depends upon proposed land use changes and shared-use path treatment</td>
<td>Network of Streets</td>
</tr>
<tr>
<td>Property removed from tax rolls</td>
<td>6 acres for interchange (at ~2 FAR on average)</td>
<td>18 acres for local streets (at ~1 FAR on average)</td>
<td>Interchange</td>
</tr>
<tr>
<td>Capital cost</td>
<td>$2,000 programmed cost, local cost: ~$1M (two years interest on $14M) Completed</td>
<td>$2,000 programmed, local cost: ~$14M, not programmed, local cost: ~$40M, not begun</td>
<td>Interchange</td>
</tr>
<tr>
<td>Approval process (feasibility, community acceptance, funding)</td>
<td>2011</td>
<td>-2018</td>
<td>Interchange</td>
</tr>
</tbody>
</table>

The idea of realigning Executive Boulevard and Old Georgetown Road, connecting Old Georgetown Road to Montrose Parkway via “Old” Old Georgetown Road, was incorporated into the Plan recommendations.

Staff finds that while back-in angle parking can be an effective traffic and parking management solution on roadways with low traffic volumes, it is not appropriate to introduce backing maneuvers on a major highway with 50,000 vehicles per day. The concept to include an auxiliary lane which could, during off-peak times, be used for parallel parking was incorporated into the Plan concept for Rockville Pike.

**Roundabout at Old Georgetown Road and Executive Boulevard**

In spring 2007, Master Plan Advisory Group advisory members proposed a roundabout at the junction of Old Georgetown Road and Executive Boulevard that could potentially reconnect “Old” Old Georgetown Road as a fifth leg in the intersection. Staff evaluated the performance of the roundabout using FHWA
planning guidelines and concluded that traffic volumes for Land Use Scenario 4 would exceed the capacity of a two-lane, at grade roundabout by approximately 50 percent. A roundabout that included grade-separation of Old Georgetown Road and right-turn channelization could accommodate forecast traffic flows but would require prohibitive amounts of right-of-way (for local access ramps) and capital cost.

**Rockville Pike/Nicholson Lane Interchange**

The 1994 Plan recommends two grade separated interchanges along Rockville Pike in the Plan area, at Montrose Parkway and at Nicholson Lane. Following approximately 10 years of planning and design studies by the State Highway Administration, the Montrose Parkway interchange is currently under construction, located within a 300-foot wide right-of-way originally reserved for an Outer Beltway alignment.

The Nicholson Lane interchange has not yet been the subject of detailed study and does not benefit from previously reserved right-of-way. During 2006, staff considered alternative interchange concepts in a tight urban diamond concept. Due to the proximity of the WMATA tunnel easement, staff determined that below-grade depressions are not feasible for either Rockville Pike or Nicholson Lane.

More important, the travel demand forecasts prepared for end-state plan conditions include levels of congestion that do not warrant the physical space or capital expense for an interchange.

**Widening Montrose Parkway or Rockville Pike to Establish BRT/HOV Lanes**

The examination of Land Use Scenarios 5 and 9, as well as the Glatting Jackson network concepts that provided additional capacity, demonstrated the need to consider broader network connectivity. As previously presented, the recommended 29 million square feet of development and the proposed network will result in noticeable congestion, but not severe enough to cause adverse impacts such as neighborhood cut-through traffic or economic impacts to White Flint businesses.

For the land use scenarios that included 40 million square feet of development, however, staff found that additional capacity would be required to connect White Flint (and the broader North Bethesda commercial core) to the interstate highway system. This capacity would need to be provided along both Montrose Parkway and Rockville Pike, and would likely consist of the conversion of these planned roadways from six to eight lanes, with the additional lanes possibly reserved for high-occupancy vehicles (HOV) and bus rapid transit (BRT). These improvements appear to be physically feasible, but would require additional right-of-way that would create community disruption and add another $100 to $150 million to the Plan’s infrastructure costs. These proposals are therefore not included in the Plan.

**D. Alternatives Analysis Summary**

The Plan’s transportation and land use recommendations were developed through an iterative process incorporating both stakeholder and Planning Board review and comments over a two-year period. The Plan proposes a practical, multimodal transportation system that provides appropriate levels of mobility for future White Flint and vicinity residents, employees, and visitors.